#### 2023 WHO'S WHO'S SUBJECT WHO'S SUBJECT WHO'S SUBJECT S



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#### NAME

#### COMPANY

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Huey, Neel
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Reese, Parker	Ameredev Operating
Reeves, Rhett L	Riverbend Energy Group
Reigle, Eric J	Rockdale Energy
Rice, Scott C	Riverbend Energy Group
Robbins, Gregory	Grit Oil & Gas

NAME
------

NAME	COMPANY
Roberts, Gordon	Jetta Operating Co.
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Rogers, Andy	Ovintiv Inc.
	Renaissance Offshore LLC
Schoonover, Tom R	Texas Royalty Corp
Seewald, Wayne	Lagobosque LLC
Shore, Kenneth	Shoco Production, LLC
Simon, Spencer	Anadarko Minerals Inc.
Singleton, Van H	Matador Resources Co.
Sink, John	Exco Resources Inc.
Sluice, Wayne	Mammoth Energy
Smetko, Scott	Silver Hill Energy Partners, LP
Smith, Dalton F. III	Rio Oil And Gas II LLC
Starr, Frank F. II	Crimson Energy Partners IV LLC
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Tarp, Trent A	Devon Energy Corp.
Taylor, Lance L	Steward Energy
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Thomas, K. Jeter	Caerus Oil And Gas LLC
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Toohey, Matt	Forge Energy II LLC
Vance, Gregory	Production Gathering Co., LP
Vance, Stuart	The Greg & Nancy Vance FLP
VanDeventer, Jack	Javelin Energy Partners, A Subsidiary Of Crescent Energy
Vennerberg, Vaughn O. II .	Morningstar Partners LP, Morningstar Operating LLC, & Cross Timbers Energy LLC
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Woodward, Steven	Antero Resources Corp.
Youngblood, Ryan	Kona Ltd.

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#### 89 Energy



► Jordan D. Volino Corporate Counsel jordan.volino@ eightynine.energy 405-594-2395 Oklahoma City, OK

Acquiring Focus: Mid-Continent emphasis, but open to acquiring in other basins Divesting Focus: Mid-Continent emphasis College: University of Oklahoma Hometown: Ardmore, OK

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Paul L. Lucas
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 Permian Basin
 College: Texas A&M University

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University

Parker Reese
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preese@ameredev.com 737-300-4700 Austin, TX **College:** Texas A&M

#### Anadarko Minerals Inc.

#### Spencer Simon

Land & Business Development Manager spencer@anadarkominerals.com 405-235-6664 Oklahoma City, OK **Acquiring Focus:** OK, Midcon **Divesting Focus:** OK, Midcon **College:** University of Oklahoma **Hometown:** Oklahoma City, OK

#### Antero Resources Corp.



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College: University of Colorado at Boulder

#### **Apex Energy LLC**

#### Chris Hess

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#### Kyle Alpers

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► John N. Davis Executive Chairman john@avadenergy.com 214-484-4337 Dallas, TX

Acquiring Focus:

Permian, Conventional in TX, NM and OK Preferred Deal Size: \$25MM-\$250MM College: Pennsylvania State University Hometown: Canton, NY

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 Littleton, CO
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 Divesting Focus: D-J Basin
 College: Texas A&M University

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#### Lary D. Knowlton

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► Henry Green Vice President Land hgreen@basinoilandgas. com 817-820-8910 Fort Worth, TX

Acquiring Focus: Lower 48 producing assets College: Texas Tech University



#### Stephen Howard

President, CEO showard@ basinoilandgas.com 817-820-8910 Fort Worth, TX

Acquiring Focus: Lower 48 producing assets College: Texas Tech University - Rawls College of Business

#### Mason Manulik

CFO mmanulik@basinoilandgas.com 817-820-8910 Fort Worth, TX **Acquiring Focus:** Lower 48 oil and gas assets **College:** University of Virginia

#### **Beech Resources, LLC**



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#### **Black Mountain Oil & Gas LP**

#### Chase Bradley

Director of Land and Business Development chase.bradley@blackmtn.com 817-698-9901 Fort Worth, TX **Acquiring Focus:** North America & Global

#### **Black Stone Minerals LP**

#### Carrie Clark

Senior Vice President, Land & Commercial cclark@blackstoneminerals.com 713-445-3200 Houston, TX Acquiring Focus: Lower 48

#### **Boomtown Oil**

Sean Fitzgerald
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 Acquiring Focus: Resource Plays

#### **Burnett Petroleum Co.**

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 Acquiring Focus: TX, LA, OK, KS
 College: The University of Texas at Austin

#### **Caerus Oil And Gas LLC**



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 com
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Acquiring Focus: Piceance Basin

#### Campanero Energy Holdings LLC

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 Acquiring Focus: OK, TX Panhandle
 Divesting Focus: OK

#### **Caney Valley Enterprises LLC**

#### Brad M. Dickey

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#### **Canyon Creek Energy**



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#### **Chevron Corp.**

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 Houston, TX
 College: University of Houston - C.T. Bauer
 College of Business

#### Citation Oil & Gas Corp.



281-891-1225

Mathew G.
 Thompson
 Senior Vice President,
 Land & Business
 Development
 MThompson@cogc.com

Houston, TX Acquiring Focus: Operated Lower 48 conventional oil, basin agnostic Divesting Focus: Lower 48 non-core properties Preferred Deal Size: \$10MM-\$500MM College: University of Oklahoma Hometown: Houston, TX

#### **Claymore Productions Ltd.**

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 rmcmpe@gmail.com
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 Graham, TX
 Acquiring Focus: Eastern Shelf, Bend
 Arch, RRC Dist 7B & 9
 Preferred Deal Size: \$300K-\$2MM
 College: Texas Tech University
 Hometown: Graham, TX

#### Concha Energy Investments, LLC



Brad Posey
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 Houston, TX
 Acquiring Focus: Gulf

Coast, TX, Rockies **College:** Texas Tech **Hometown:** Big Spring, TX

#### ConocoPhillips



432-683-7443 Houston, TX

#### Will Giraud

Senior Vice President, Corporate Planning and Development Will.Giraud@ conocophillips.com

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Ryan Duman, Principal Analyst, U.S. Lower 48 Upstream Research, Wood Mackenzie Duane Germenis, Founder & President, Intelligent Water Solutions Jay C. Graham, Chairman & CEO, Spur Energy Partners Austin Harbour, Managing Director, Energy & Power, Piper Sandler Steve H. Pruett, Founder & CEO, Elevation Resources LLC Joe Quoveser, Senior Vice President & Chief Commercial Officer, LongPath Technologies Inc.

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► Kurt Hartman Director, Business

Development khartman@ cornerstoneamc.com O: 858-779-5804 / M:

619-850-8270 Rancho Santa Fe, CA Acquiring Focus: Lower 48 Divesting Focus: Lower 48 Preferred Deal Size: Up to \$100MM College: San Diego State University

#### **Corvus Resources**



#### Christopher Graham

President, CEO cgraham@corvusresources.com 214-365-3330

Allen, TX

Acquiring Focus: Permian Basin Preferred Deal Size: \$10MM-\$100MM College: Brigham Young University Hometown: Rexburg, ID

#### **Craton Oil & Gas**



▶ Bob Marin President bob@cratonenergy.com 713-434-6666 Bellaire, TX Acquiring Focus:

Anadarko, East TX, North LA

#### **Crawford Hughes Operating Co.**

#### Gail Crawford

President gail@crawfordhughes.com 713-626-2637 Houston, TX **Acquiring Focus:** Onshore Gulf Coast

#### **Crescent Pass Energy**



CEO tyler@crescentpass.com 281-671-0360 Houston, TX Acquiring Focus:

Tyler J. Fenley

Lower 48

Preferred Deal Size: \$1MM-\$300MM College: Texas Tech University

#### Crimson Energy Partners Iv LLC



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Acquiring Focus: South TX - Eagle Ford Divesting Focus: South TX College: University of Oklahoma

#### **D3 Energy LLC**



► Gregg James Davis President, CEO Gregg@D3-Energy.com 305-330-6425 Hialeah, FL Acquiring Focus: TX, LA

College: Harvard University

#### Devon Energy Corp.

#### ► Trent A. Tarp

Land Advisor, Mid-Con Business Unit trent.tarp@dvn.com 405-552-3351 Acquiring Focus: Oklahoma City, OK

#### **Diamondback Energy**

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 College: Louisiana State University

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#### Thomas Richard Fuller

Co-Founder trfuller@diversegp.com 713-255-6411 Houston, TX **Acquiring Focus:** U.S. onshore

#### **E&B** Natural Resources

#### Steve Layton

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#### Robert Anderson

President, CEO Robert@ earthstoneenergy.com 281-298-4246 The Woodlands, TX

Acquiring Focus: Permian Basin

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  - The Producers: Appalachian Economics and the Next-Gen Recipet
- With Boots and Bots: Surfacing More of the Buried Gas Treasure
- Making the Utica New Again: Playing the Phase Fairways
- The Money and the M&A: The Bid/Ask for the Appalachian Prize
- The LNG: The Ongoing Growth in U.S. Export Capacity
  - Midstream: The Big Dig
- Carbon-Lite: Turning the CH<sub>4</sub> into cH<sub>4</sub>
- This is How to Win in Washington, D.C.

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► Geoff Vernon Vice President, Reservoir Engineering and A&D Geoff@ Earthstoneenergy.com

281-298-4246 The Woodlands, TX Acquiring Focus: Permian Basin

#### **Empresa Energy LLC**



► Jeff Elkin President, COO jelkin@ empresaenergy.com 713-468-0121 Houston, TX

Acquiring Focus: Ark-La-Tex, Permian, South TX, Unconventional Plays Divesting Focus: Permian, Ark-La-Tex

#### **Endeavor Natural Gas LP**



#### Rick Jenner

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Acquiring Focus: TX conventional/ unconventional

**College:** The University of Chicago Booth School of Business

#### EnerQuest Corp.

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 972-826-9305
 Plano, TX
 Acquiring Focus: East TX
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#### EnerVest



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 Vice President,
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 General Counsel
 pberry@enervest.net

713-495-5315 Houston, TX

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Preferred Deal Size: Up to \$750MM College: University of San Diego Hometown: Houston, TX

#### Carlo DeFranco

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#### Mark Castiglione

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► Joe Korenek

Houston, TX Acquiring Focus: Global

## -

Vice President, General Manager EOG International Division joe\_korenek@

eogresources.com 832-366-9210 Houston, TX

Acquiring Focus: Global College: Texas A&M, Georgia Tech Hometown: Houston, TX

#### **Everest Energy Partners**

972-900-0592

► Syed Taiyab President, Managing Partner syed@ everestenergypartners. com

Dallas, TX Acquiring Focus: Permian Basin and OK Preferred Deal Size: \$500K-\$10MM College: Texas A&M University Hometown: Dallas, TX

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Consultant shicks@ evolutionpetroleum.com 713-554-1862 Houston, TX

▶ R. Steven Hicks

**Acquiring Focus:** Long-lived, low-decline heavy PDP properties

#### Exco Resources Inc.

#### John Sink

Geoscience Manager jsink@excoresources.com 214-706-3471 Dallas, TX Acquiring Focus: Haynesville, Eagle Ford, Marcellus Divesting Focus: Haynesville, Eagle Ford College: Wright State University

#### Exxon Mobil



► Joe J. Colletti USGC CSS Venture Executive joseph.j.colletti1@ exxonmobil.com

Spring, TX Acquiring Focus: Carbon capture, transportation, and sequestration opportunities, including other solutions to reduce carbon emissions College: Auburn University

#### Flywheel Energy LLC



#### Justin W. Cope

CEO Justin.cope@ flywheelenergy.com **Acquiring Focus:** Oklahoma City, OK

Divesting Focus: Lower 48



#### ► Jeremy R. Fitzpatrick Vice President Land,

Legal, Business Development Jeremy.Fitzpatrick@ flywheelenergy.com

405-702.6991 Acquiring Focus: Oklahoma City, OK Divesting Focus: Lower 48

#### Forge Energy II LLC

#### Matt Hood

Vice President of Land and Business Development mhood@forgenergy.com 210-478-5963 San Antonio, TX **Acquiring Focus:** Multi-basin Unconventional **Preferred Deal Size:** \$50MM+ **College:** University of Texas **Hometown:** Austin, TX

#### Matt Toohey

Land Manager mthoohey@forgenergy.com 210-478-5983 San Antonio, TX Acquiring Focus: Multibasin Unconventional Preferred Deal Size: \$50MM+ College: Rice University, University of Houston Law Center Hometown: Fair Oaks Ranch, TX

#### Foundation Energy Management, LLC



► Andy Fendley Vice President, Business Development afendley@ foundationenergy.com

972-707-2514 Addison, TX **Acquiring Focus:** Arkoma Woodford, Williston Basin, Gulf Coast **College:** Texas A&M University **Hometown:** Fulshear, TX

#### Rick Payne

Executive Vice President, Acquisitions, Business Development, Operations rpayne@foundationenergy.com 918-706-6700 Addison, TX

Acquiring Focus: Operated PDP, primarily but not exclusively in areas of focus Divesting Focus: North TX, LA, Arkoma Basin, Rockies



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#### **FourPoint Energy**



#### ► John Frey Vice President, Business Development & Land jfrey@fourpointenergy. com

303-290-0990

Denver, CO

Acquiring Focus: Anadarko Basin - TX Panhandle/ Western OK, Permian Basin, East TX, Appalachia



#### ► Frank Nessinger Senior Land Advisor fnessinger@ fourpointenergy.com 303-290-0990 Denver, CO

Acquiring Focus: Anadarko Basin - TX Panhandle/ Western OK, Permian Basin, East TX, Appalachia College: University of Colorado, Boulder

**Garp Services** 

#### Daryl Mazzanti

President daryl@garplift.com 281-796-6132 Montgomery, TX **Divesting Focus:** U.S. and International **College:** University of Oklahoma

#### **GMT Exploration Co.**



► William D. Lancaster President wdl@gmtexploration. com 720-946-3028

Denver, CO

#### Grenadier Energy III, LLC



Thomas Carl
 Belsha Jr.
 Chief Technical Officer
 businessdevelopment@
 gepLLC.com
 281-907-4120

The Woodlands, TX

Acquiring Focus: Permian Basin, Eagle Ford, Appalachia, Haynesville Preferred Deal Size: \$100MM-\$1.5B College: Texas A&M University Hometown: Katy, TX

#### Grit Oil & Gas



Gregory Robbins
 President
 grobbins@gritog.com
 832-910-8920
 Houston, TX
 Acquiring Focus:

Conventional TX assets

#### **Henry Resources LLC**



► **R. Danny Campbell** Executive Vice President and Chief Development Officer

dcampbell@ henryresources.com

432-694-3000 Midland, TX

**Acquiring Focus:** Permian Basin, Spraberry/Wolfcamp Trend or Permian less than 12,000 ft.

#### **HOG Resources LLC**



► Mark Hiduke President, CEO hiduke@ hogresources.com 972-832-6972 Dallas, TX

Acquiring Focus: Permian Basin, East TX College: Southern Methodist University Hometown: Frisco, TX

#### **HRM Resources IV, LLC**

L. Roger Hutson
 President, CEO
 Irhutson@hrmres.com
 303-893-6621
 Denver, CO

#### Independent



#### ► Halbert S.

Washburn Private Investor halwashburn@gmail.com 310-251-4520 Los Angeles, CA

Acquiring Focus: CA, TX, OK, Rockies

#### Infinity Resources Co. / Stephens Land Services, Inc.

#### Brandon S. Stephens

Owner bstephens@infinityresourcescompany.com 405-701-3229 Norman, OK **College:** University of Oklahoma

#### **Javelin Energy Partners**



► Jack VanDeventer Vice President, Land jvandeventer@javelinep. com 903-521-4828 Irving, TX

**Acquiring Focus:** Lower 48 with focus on Eagle Ford and Uinta **College:** University of Oklahoma **Hometown:** Dallas, TX

#### Jetta Operating Co.

#### Gordon Roberts

Senior Vice President groberts@jettaoperating.com 817-335-1179 Fort Worth, TX

#### **Jonah Energy LLC**

#### ► Thomas M. Hart III

CEO tom.hart@jonahenergy.com 720-577-1000 Denver, CO

#### David Watts

Manager, Land david.watts@jonahenergy.com 720-577-1201 Denver, CO **College:** University of Colorado at Denver

#### J-W Power Co.



#### John A. Daniels

Business Development Manager jdaniels@jwenergy.com 972-233-8191 Houston, TX

Acquiring Focus: Compression Fleets, Leases

#### K.C. Oil & Gas Exploration

► K.C. Whittemore

Owner kcoilgas@gmail.com 713-337-6000 Spring, TX **College:** Texas A&M - Galveston

#### Katsco Energy Inc.

#### Scott Duff

President scott.duff@att.net 512-244-2058 Round Rock, TX Acquiring Focus: West TX, OK College: University of Oklahoma

#### Kona Ltd.



#### ► Ryan Youngblood Manager, Land & Legal

ryoungblood@ konainc.net 512-472-1212 Austin, TX

**Divesting Focus:** Non-op 50+ well package w/ CF \$50K per month, mostly TX, LA, OK.

#### Labrador Investment Corp.

Hometown: Tulsa, OK

David K. Darmstetter
 President
 ddarm@verizon.net
 817-421-4470
 Southlake, TX
 Acquiring Focus: OK, Permian, Abo, ORRIs
 & Royalties
 Divesting Focus: South TX, OK
 Preferred Deal Size: Up to \$1MM
 College: Tulsa University, University of
 Texas at the Permian Basin

#### Lagobosque LLC

#### Wayne Seewald

Independent Consultant wayne.seewald@gmail.com 713-256-6675 Houston, TX

#### **Laurel Mountain Energy**



► David Nicklas President david.nicklas@ laurelmountainenergy. com 412-595-8700

Pittsburgh, PA **College:** Brown University

#### Lime Rock Resources



► Eric Mullins Chairman, CEO emullins@ limerockresources.com 713-292-9510 Houston, TX

**Acquiring Focus:** Midcontinent, Permian, Williston, Gulf Coast and GOM **College:** Stanford University

#### Logos Resources II LLC



## Jay Paul McWilliams CEO

jmcwilliams@ logosresourcesLLC.com

832-794-1355 Farmington, NM Acquiring Focus: San Juan Basin Divesting Focus: Non-Core San Juan Basin Assets College: Duke University

#### **Mammoth Energy**

Wayne Sluice
 President, Accommodations
 wsluice@mammothenergy.com
 405-242-6193
 Oklahoma City, OK
 College: University of Oklahoma
 Hometown: Tulsa, OK

#### Matador Resources Co.

#### ► Van H. Singleton

Executive Vice President, Land vsingleton@matadorresources.com 972-371-5200 Dallas, TX **College:** Stanford University Graduate School of Business

#### **McClure Oil**

#### ▶ William L. Porter

Land Manager will@mcclureoil.com 432-683-2787 ext. 1 Midland, TX Acquiring Focus: Permian Basin

#### McCoy Petroleum Corp.



► Kevin McCoy President, CEO kevin@ mccoypetroleum.com 316-636-2737 Wichita, KS

#### Merit Energy Co.



► Jason Lindmark Vice President, Business Development jason.lindmark@ meritenergy.com 972-628-1581

Dallas, TX

Acquiring Focus: Onshore Lower 48 Divesting Focus: Onshore Lower 48 Preferred Deal Size: \$500MM-\$700MM College: Texas A&M University Hometown: Canyon, TX

#### Morningstar Partners LP, Morningstar Operating LLC, & Cross Timbers Energy LLC

#### ► Vaughn O. Vennerberg II

President vvennerberg@mspartners.com 817-334-7800 Fort Worth, TX

#### **Murex Petroleum Corp.**

#### ► Waldo Ackerman

President wackerman@murexpetroleum.com 281-590-3313 Houston, TX Acquiring Focus: Rockies, Midcontinent

#### **Northeast Natural Energy**



Michael John Founder, President, CEO mjohn@nne-LLC.com 304-414-7060 Charleston, WV

#### **Olifant Energy II**



#### ► Donald G. Burdick CEO

dburdick@ olifantenergy.com 918-230-4673 Tulsa, OK

Acquiring Focus: Onshore U.S. Divesting Focus: Onshore U.S. \$25MM-\$200MM College: Duke University Hometown: Tulsa, OK

#### **Osborn Heirs Co.**



#### Nancy FitzSimon

Vice President, Reservoir Management & Acquisitions nancyf@osbornheirs.com 210-826-0700

San Antonio, TX

Acquiring Focus: Royalties Preferred Deal Size: Less than \$1MM College: Texas A&M University

#### **Otto Energy Ltd.**



#### ▶ Steve W. Herod

CEO sherod@ottoenergy.com 713-826-4857 Houston, TX Acquiring Focus: GoM/

Gulf Coast

Divesting Focus: GoM/Gulf Coast Preferred Deal Size: Under \$50MM College: Oklahoma State University Hometown: Houston, TX

#### **Ovintiv**



Andy Rogers Vice President, Business Development andy.rogers@ovintiv.com 720-876-3323 Denver, CO

#### **PDC Energy**



Denver, CO

Lance Lauck Executive Vice President, Corporate Development and Strategy llauck@petd.com 303-860-5800

College: University of Missouri - Rolla

#### Peregrine Oil & Gas Cos.



#### ► Timothy A. Austin Vice President, Business

**Development & Land** tim@ peregrineoilandgas.com 713-589-6807

Houston, TX

Acquiring Focus: Exploration, development, and production in federal waters of the OCS and state waters of TX, LA, MS, and AL

College: University of Texas at Austin Hometown: Fort Worth, TX

#### **Pioneer Natural Resources**



Christopher Paulsen Senior Vice President, **Business Development &** Strategy chris.paulsen@pxd.com

972-969-3895 Irving, TX

#### **Pontem Energy Capital**

#### ► Jeffrey Bartlett

Managing Partner jbartlett@ pontemecm.com 713-369-0914 Houston, TX

Acquiring Focus: All Lower 48 Basins College: The University of Texas at Austin -McCombs School of Business

#### Production Gathering Co., LP

#### Gregory Vance

Managing Partner gvance@pgcgas.com 972-680-9737 Dallas, TX

Acquiring Focus: SCOOP-OK, Permian & Delaware-TX, San Juan-NM, Bakken-ND Divesting Focus: Non-ops in OK, TX Preferred Deal Size: \$500K-\$10MM College: University of Oklahoma Hometown: Dallas, TX

#### Pursuit Oil & Gas LLC



▶ Ryan D. Fitzpatrick Vice President Land rfitzpatrick@ pursuitog.com 832-706-2299 Houston, TX

Acquiring Focus: Eagle Ford; other unconventional resource plays Divesting Focus: Eagle Ford College: Texas Tech University, Rice University

#### R. Lacy | Crain Energy

#### Plez Henderson

Vice President, Marketing phenderson@rlacy.com 903-758-8276 Longview, TX Acquiring Focus: TX, OK, LA, NM, ND, WV, PA

#### Richard Kilby

Vice President, Investment rkilby@rlacy.com 903-758-8276 Longview, TX Acquiring Focus: TX, LA

#### **Recoil Resources**



#### ► Travis Bacot

Vice President, Land & Business Development tbacot@ recoilresources.com 713-904-5169

Houston, TX Acquiring Focus: Eagle Ford Shale, South TX Divesting Focus: Eagle Ford Shale, South TX College: Louisiana State University Hometown: Baton Rouge, LA

#### **Red Creek Investments**

► John Arms Managing Partner jarms@redcreekLLC.com 817-935-0225 Colleyville, TX

#### **Red Wolf Energy**



#### Drew C. Deaton

CEO Ddeaton@red-wolf.com 405-301-5680 Edmond, OK Acquiring Focus:

Operated Eagle Ford/Austin Chalk, Haynesville, East Texas, Midcontinent, Rockies

College: University of Oklahoma

#### **Redman Resources, LLC**



#### J. Jeff Voncannon

Founder, Principal JVoncannon@ RedmanMC.com 713-703-6334

Houston, TX

Acquiring Focus: Natural gas Divesting Focus: Eagle Ford oil Preferred Deal Size: \$1MM-\$10 MM College: Texas A&M University Hometown: Longview, TX

#### **Renaissance Offshore LLC**



CFO bromere@ renaissanceoffshore.com 832-333-7700 Houston, TX

Brian Romere

Acquiring Focus: GOM Shelf Oil Preferred Deal Size: \$50MM - \$500MM College: The University of Texas at Austin

#### **Ring Energy**



Executive Vice President, Engineering & Corp. Strategy adyes@ringenergy.com

► Alex Dyes

281-310-0337 The Woodlands, TX

Acquiring Focus: Permian conventional focused in our core areas Northwest Shelf and CBP. Open to other conventional assets in all basins within the Permian. Divesting Focus: Non-Core areas, New Mexico assets, stranded remote assets in Gaines Co.

Preferred Deal Size: \$50MM-\$500MM College: The University of Texas at Austin Hometown: Bogotá, Colombia

#### **Rio Oil And Gas II LLC**

#### Dalton F. Smith III

Senior Vice President, Business Development dsmith@rioog.com 832-616-3724 The Woodlands, TX **College:** University of Louisiana at Lafayette

#### **Rising Star Petroleum LLC**

#### Mike K. Grimm

President, CEO mgrimm@risingstarenergy.com 214-755-2243 Dallas, TX Acquiring Focus: Permian Basin Preferred Deal Size: \$5MM-\$100MM College: The University of Texas Hometown: Horseshoe Bay, TX

#### **Riverbend Energy Group**



► Neel Huey Manager of Business Development nhuey@riverbendeg.com 432-227-0708 Houston. TX

#### ► Rhett L. Reeves



Manager of Corporate Development rreeves@ riverbendeg.com 281-506-0179



#### COO srice@riverbendeg.com 713-874-9005

► Scott C. Rice

Houston, TX

#### **Rockdale Energy**



► Eric J. Reigle COO ereigle@rockdale.com 832-284-5476

Houston, TX Acquiring Focus: South

TX, Appalachia, Eagle Ford, Bakken, D-J Basin

#### **Rocking J Oil & Gas**



► William Jentsch, Jr. President rockingjoilandgas@ gmail.com 832-374-2305 Tomball, TX

Acquiring Focus: TX conventional Preferred Deal Size: Up to \$50MM College: Texas A&M University, UCLA Hometown: Tomball, TX

#### **Scout Energy Partners**

#### Todd Flott

Managing Director tflott@scoutep.com 972-277-4820 Dallas, TX Acquiring Focus: Lower 48 College: University of Kansas

#### **Scout Energy Partners**



► Juan J. Nevarez Executive Vice President jnevarez@scoutep.com 972-489-6855 Dallas, TX Acquiring Focus: TX,

NM, KS, OK, ND, MT

#### Sequitur Energy Resources, LLC



► C.H. Odom Senior Vice President, Corporate Development chodom@ sequiturenergy.com 713-395-3003

Houston TX

Acquiring Focus: Permian Basin Preferred Deal Size: \$100MM - \$1B College: University of Texas

#### **SGR Oil And Gas Interests**

#### ► S. Glynn Roberts

President glynn@robertsoilandgas.com 713-252-3082 Houston, TX

#### **Shelf Energy LLC**

#### ▶ Michael N. Foster Jr.

President, Co-Founder mfoster@basaresources.com 214-559-4200 Dallas, TX Acquiring Focus: TX



#### Stacey S. Frederick

Principal sfrederick@ shelfenergy.com 337-235-1017 Lafayette, LA

Acquiring Focus: LA onshore Divesting Focus: LA onshore College: University of Louisiana at Lafayette, Louisiana State University

#### **Sheridan Production Co. LLC**

#### Frank Belveal

President, CEO fbelveal@sheridanproduction.com 713-548-1000 Houston, TX **Acquiring Focus:** Domestic U.S. Onshore

#### **Shoco Production, LLC**

Kenneth Shore
 President
 kshore@shoco.com
 903-738-7554
 Longview, TX
 Acquiring Focus: Conventional PDP
 Divesting Focus: Conventional wells

#### Silver Hill Energy Partners, LP

#### ▶ Patrick Halpin

Senior Vice President, Finance phalpin@silverhillenergy.com 214-801-6870 Dallas, TX

Acquiring Focus: Unconventional E&P focus with flexible mandate for infrastructure and minerals in the Haynesville, Permian, Eagle Ford and Bakken; commodity and geographyagnostic.

Preferred Deal Size: \$100MM+ College: The University of Texas at Austin Hometown: Dallas, TX

#### Scott Smetko

Senior Vice President, Strategy & Development ssmetko@silverhillenergy.com 214-865-6555 Dallas, TX

Acquiring Focus: Unconventional E&P focus with flexible mandate for infrastructure and minerals in the Haynesville, Permian, Eagle Ford and Bakken; commodity and geographyagnostic.

Preferred Deal Size: \$100MM+ College: Southern Methodist University Hometown: Dallas, TX

#### **Silverbow Resources**

#### ▶ Laura Gu

Vice President of Corporate and Asset Development laura.gu@sbow.com 281-640-4359 Houston, TX

#### Jeff Magids

Vice President of Finance and Investor Relations Jeffrey.Magids@sbow.com 713-412-2628 Houston, TX **Acquiring Focus:** Eagle Ford Shale **College:** University of Texas at Austin, Rice University **Hometown:** Houston, TX

#### **SOG Resources**

#### ► Duane H. King CEO dking@synergyog.com 713-827-9988 Houston, TX

Acquiring Focus: MT, WY

#### **Spur Energy Partners LLC**



#### ▶ Jay Graham

CEO jay@spurenergy.com 832-930-8511 Houston, TX Acquiring Focus:

Actively Acquiring **Divesting Focus:** Midcontinent, ArkLaTex, Eagle Ford, Permian

#### Square Mile Energy

#### Gary Loveless

Chairman, CEO gloveless@sqmenergy.com 713-266-3685 Houston, TX Acquiring Focus: TX, LA, Gulf Coast Divesting Focus: TX, LA, Gulf Coast

#### **Stanolind Resources LLC**

#### Don W. Davis

President, COO d.davis@stanolind.com 432-640-0000 Midland, TX **Acquiring Focus:** Permian Basin, Midcontinent new **College:** Texas Christian University

#### **Steward Energy**



► Lance L. Taylor President, CEO lance.taylor@ stewardenergy.com 214-297-0500 Frisco. TX

Acquiring Focus: Permian Basin Divesting Focus: Permian Basin

#### Sulphur River Exploration, Inc.



► Scott Herstein Business Development Manager sherstein@ sulphurriver.com 214-389-8318

Dallas, TX Acquiring Focus: East TX College: University of Texas at Austin Hometown: Wichita, KS

#### **Sunrise Exploration**



#### ▶ Brandt O. Temple

President btemple@sunrise-xp.com 832-492-9200 Matairie, LA Acquiring Focus:

Tuscaloosa Marine Shale, Austin Chalk, STACK, Meramec, Woodford, Utica, Marcellus, Sunniland, Cumnock, Lockatong, Chainman, Fayetteville, Trenton Black River

**Divesting Focus:** LA Austin Chalk **College:** Louisiana State University

#### Tellurian Production Co.



Senior Vice President Todd.hassen@ tellurianinc.com 832-485-2028 Houston, TX

► Todd Hassen

Acquiring Focus: Gas-weighted resource plays

**College:** Davidson College **Hometown:** New York, NY

#### Texas American Resources Company



► David R. Cape Executive Vice President, Business Development dcape@texasarc.com 512-482-4444 Austin, TX

Acquiring Focus: Eagle Ford Shale Divesting Focus: Eagle Ford Shale Preferred Deal Size: \$10MM-\$75MM College: University of Oklahoma Hometown: Tyler, TX

#### Texas Petroleum Investment Co.

#### David Butler

Treasurer, Business Development Manager dbutler@txpetinv.com 713-789-9225 Houston, TX Acquiring Focus: Mature Basins

**College:** The University of Texas at Austin -McCombs School of Business

#### **Texas Royalty Corp**



► Tom R. Schoonover President tom@texasroyalty.com

512-306-1717 Austin, TX Acquiring Focus:

Permian Basin, Delaware Basin, East TX, Eastern Shelf

#### **The Craft Companies**

#### ► Steven Craft, Sr.

Manager stevecraft@att.net 601-594-4400 Madison, MS **Divesting Focus:** Lease-ready/drill-ready conventional

#### The Greg & Nancy Vance FLP

#### ► Stuart Vance

Acquisition Manager gvance@pgcgas.com 972-680-9737 Dallas, TX Acquiring Focus: SCOOP-OK, Permian & Delaware-TX, San Juan-NM, Bakken-ND Preferred Deal Size: \$500K-\$5MM College: Colorado School of Mines

#### Thresher Energy Inc.

Hometown: Dallas, TX

#### Justin Fite

Landman jfite@thresherenergy.com 713-993-0774 Houston, TX

Acquiring Focus: Domestic U.S. Divesting Focus: Domestic U.S. College: University of New Mexico Hometown: Houston, TX



#### ▶ Keith L. Fite

President, CEO kfite@ thresherenergy.com 713-993-0774 Houston. TX

Acquiring Focus: Domestic U.S. Divesting Focus: Domestic U.S. College: University of Houston Hometown: Houston, TX

#### ► Keith Fite, Jr. "KJ"

Executive Vice President kjfite@thresherenergy.com 713-993-0774 Houston, TX Acquiring Focus: Domestic U.S. Divesting Focus: Domestic U.S. College: University of Houston Hometown: Houston, TX

#### **Trans Pacific Oil Corp.**

#### ▶ Alan D. Banta

President abanta@transpacificoil.com 316-262-3596 Wichita, KS **Acquiring Focus:** KS, OK, KS, Northern Oklahoma **College:** Wichita State University

#### **Triple Crown Energy LLC**



 Chase Williams
 Principal cwilliams@ triplecrownenergy.com
 918-518-5422
 Tulsa, OK

Acquiring Focus: Stack/Scoop, Merge, Utica, Marcellus Divesting Focus: Stack/Scoop, Merge, Utica, Marcellus College: University of Oklahoma

#### Twin Oaks Production Partners LP



► Jack Wetzel President, Managing Director jwetzel@

twinoaksproduction.com

214-743-4100 Dallas, TX **Acquiring Focus:** Producing mineral and royalty interests

Preferred Deal Size: \$5MM-\$50 MM College: University of Notre Dame Hometown: St. Louis, MO

#### U.S. Energy Development Corp.



#### ► Jordan Jayson CEO

jjayson@usedc.com 682-305 2868 ext. 247 Arlington, TX

**Acquiring Focus:** Delaware Basin, Eagle Ford, Powder River **Divesting Focus:** Appalachia, Midcontinent

**Preferred Deal Size:** \$5MM-\$150MM **College:** Johns Hopkins University **Hometown:** Fort Worth, TX

#### **Urban Oil and Gas Group**

#### Michael Pettitt

Business Development Manager mpettitt@urbanoilandgas.com 972-543-8830 Plano, TX Acquiring Focus: North America

#### US Energy Development Corp.



Vice President, Land jdaniels@usedc.com 682-800-1472 Arlington, TX Acquiring Focus:

Jacob Daniels

Operated and Non-op prospects, MI, RI, ORRI in the Lower 48

College: Texas Christian University



► Todd C. Witmer Vice President Corporate

Development dallas@usedc.com 682-305-2868 x 254 Arlington, TX

Acquiring Focus: Operated and Non-op prospects, MI, RI, ORRI in the Lower 48 College: Southern Methodist University -Cox School of Business

#### Vital Energy



► Nathan Morrison Director of Business Development nathan.morrison@ vitalenergy.com 918-858-5172

Tulsa, OK Acquiring Focus: Permian Basin, Eagle Ford

Divesting Focus: Permian Basin College: Colorado State University Hometown: Laramie, WY

#### Vitesse Energy LLC



► Matt Olson Vice President, M&A mattolson@ vitesse-vts.com 720-361-2500 Centennial, CO

Acquiring Focus: Bakken, DJ, PRB, Permian

#### Wandoo Energy LLC

#### David Mason

CEO dmason@wandooenergy.com 281-788-7619 Houston, TX **Acquiring Focus:** Gulf Coast

## Capital Formation

A SUPPLEMENT TO



HARTENERGY.COM

## Middle Innings: Shale E&Ps' Slow Struggle to Woo Back Investors

To attract capital back into the sector, the largest oil and gas companies are spending less on exploration and development and more on shareholder returns. How long can they keep the gravy train rolling in different commodity cycles?

#### CHRIS MATHEWS, SENIOR EDITOR, SHALE/A&D

Too much drilling, too much debt and a global pandemic led to a shale bust, waves of bankruptcies and a flight of investment from the energy space.

Today, survivors of the great shale reckoning are working to attract capital back into the oil and gas sector—and trying to spend within their means to do so.

Gone are the days of chasing production growth or drilling at any cost. The 50 largest publicly traded oil and gas companies spent a collective \$10.9 billion on exploration and \$63.4 billion on development during 2022, according to data from EY's latest U.S. oil and gas reserves, production and ESG benchmarking study.

But that's nearly half of what the study group spent on exploration and development at the height of the shale boom in 2014, highlighting the industry's shift toward capital discipline at the behest of investors, EY said.

"The industry is reshaping itself based on the near-death experience," Dan Pickering, founder and chief investment officer at Houston-based Pickering Energy Partners, told Hart Energy.

Today, the oil and gas industry is less aggressive on volume growth, more focused on returns and returning capital to shareholders and keeping debt leverage low, he said.

Instead of being laden with debt, E&Ps are operating leaner and choosing to tap into their own financial war chests to keep production relatively flat.

The U.S. shale sector today is a more mature, developed industry that needs a lot less cash than the drill-at-any-cost days of yesteryear. To that end, sources of capital that fueled the shale boom, such as private equity, are shrinking.

"But that also fits with a sector that doesn't need as much external capital because they've got more of their own," Pickering said.

#### Maintenance mode

Compared to the early days of the fracking boom, when investors and analysts chased production growth, the U.S. shale industry isn't in a massive hurry to tap into its undrilled inventory.

In basins across the Lower 48, operators are jockeying for

longevity, working to scoop up the quality undrilled inventory where it remains.

But overall, the amount of Tier 1 inventory remaining is dwindling as major oil plays, including the Permian Basin, the Eagle Ford and the Bakken, are leased up and developed.

"The commodities [prices] are better and the industry is better—the available asset to attack isn't better, generally," Pickering said. "We've pretty clearly defined the Tier 1, Tier 2 and Tier 3."

Public E&Ps are having to do big deals in the hunt to deepen their inventory runway. And some of the biggest deals are getting inked in the prolific Permian Basin of West Texas and southeastern New Mexico, the Lower 48's top oil-producing region.

Companies such as Permian Resources, Ovintiv, Civitas Resources, Callon Petroleum, Diamondback Energy and Matador Resources have been pouring billions of dollars into M&A to grow their respective Permian footprints.

Private operators and their investors have cashed in on the inventory scramble: Energy-focused private equity firm EnCap Investments monetized at least \$7.5 billion in upstream investments from its portfolio in the first half of 2023 through several deals with public buyers.

EnCap sold three of its portfolio companies—Black Swan Oil and Gas, PetroLegacy Energy and Piedra Resources—to Ovintiv for \$4.275 billion, bolstering the company's footprint in the Midland Basin.

Matador Resources closed a \$1.6 billion acquisition of EnCap portfolio company Advance Energy Partners Holdings in April.

In mid-August, Earthstone Energy and Northern Oil & Gas teamed up to acquire EnCap-backed Novo Oil & Gas in a \$1.5 billion deal. Just days later, Permian Resources announced plans to acquire Earthstone Energy in a rarer public-public combination valued at \$4.5 billion.

Experts largely expect the deluge of oil patch consolidation to continue. Large E&Ps are sitting on mountains of cash after raking in record profits in 2022, when commodity prices spiked amid a confluence of macroeconomic and geopolitical factors.

Where in the oil patch those deals get inked remains a fair

#### U.S. - revenues and results of operations

Revenues and profits by the U.S. oil and gas industry have rebounded from a downturn during the Covid-19 pandemic.

	US\$ millions		US\$ millions	
	Well Count	Well Count	Well Count	Well Count
Revenues	217,183	332,874	49.75	57.17
Production costs (b)	61,532	73,155	14.09	12.56
Exploration expense	9,089	2,288	2.08	0.39
DD&A (c)	74,085	60,830	16.97	10.45
Impairments	22,863	980	5.24	0.17
Other expenses (d)	5,953	8,121	1.36	1.39
Pretax results of operations	43,661	187,500	10.00	32.21
Income tax expense (e)	14,830	35,243	3.40	6.05
Results of operations	28,831	152,257	6.60	26.16

#### Source: EY

(a) Includes the 50 largest companies based on 2022 end-of-year oil and gas reserves; activity related to acquired companies has also been reflected as described in the Appendix. (b) Includes production taxes and transportation costs for companies that separately disclose these expenses.

(c) DD&A = depreciation, depletion and amortization.

(d) Includes asset retirement obligation accretion and production-related general and administrative costs, among other items, for companies that separately disclose these expenses. (e) Income taxes are presented for informational purposes only. The study focuses on pretax results of operations as a more meaningful comparative metric. Facts and circumstances underlying an individual company's tax results might not be representative of the study group as a whole and, as such, are not discussed in further detail. (f) Includes the 50 largest companies based on 2014 end-of-year oil and gas reserves published in our 2015 US 0il and Gas Reserves Study.



#### "I think this cycle ultimately finishes with investors saying, 'Do more, do more, do more.""

-Dan Pickering, founder and chief investment officer, Pickering Energy Partners

question. With fewer opportunities to make acquisitions of undeveloped acreage in the center of the plays, E&Ps are having to consider smaller and fringier deals instead, said Neal Dingmann, managing director of energy research for Truist Securities

"While there might be hundreds [of private E&Ps] out there between all the basins, there are very few that I could call core-of-the-core, or at least with any size out there," Dingmann told Hart Energy.

The Permian is expected to drive the bulk of new U.S. crude oil production growth for the foreseeable future. But just like the Bakken and the Eagle Ford before it, the Permian is maturing and getting gassier as premium acreage is drilled up.

Even some of the most adept Permian developers see a line of sight to the basin's peak production profile in the next decade.

"[By] the end of the decade... plus or minus a couple of years, you might see the Permian peak and start plateauing," said Danny Wesson, executive vice president and COO at Diamondback Energy, during Hart Energy's Super DUG conference in May. "The longer it takes us to get there, the longer it will plateau and run flat."

"But the faster we get there, it will decline faster," he said.

All of this helps set the stage for what has emerged as the go-to post-pandemic drilling strategy by a huge part of the E&P market: Don't spend to drill through all that quality acreage today—because it will be needed tomorrow.

Even when oil prices jumped back above \$100/bbl last year, the U.S. oil and gas industry didn't necessarily race to boost drilling and output; emerging out of the COVID-19 pandemic, total production grew by around 6% from around 11.27 MMbbl/d in 2021 to 11.91 MMbbl/d in 2022, according to the Energy Information Administration.

While overall exploration and development costs grew year over year from 2021 to 2022, exploration and development costs as a percentage of netback—revenues minus production costs—fell from 32% in 2021 to 28% in 2022, according to the EY study.

That's because the largest oil and gas companies are spending less money on developing new production in order to send more cash back to shareholders.

"It's less of the wild west—more manufacturing," Pickering said. "And, the asset base itself is maturing."

#### **Return of the returns**

Oil and gas executives will often lament what they describe as a dearth of capital in the traditional energy space.

In reality, oil and gas companies are sitting on mountains of cash and, in many cases, generating more free cash flow than ever before.

To win back the favor of the investment community, E&Ps are trying to return as much of that free cash flow as possible back to investors through dividends and share buybacks.

The top 50 industry players spent a collective \$58.8 billion on dividend payments and share repurchases in 2022, a 210% jump from the \$19 billion paid out the year prior, per the EY study.

Houston-based Coterra Energy managed to return 184% of its second-quarter free cash flow to shareholders, versus the company's stated commitment to return 50% of FCF.

"The company's large cash balance afforded us the luxury to return capital in excess of our quarterly FCF and continue to buy our shares countercyclically at attractive prices," Coterra CFO Shannon Young said on the E&P's second-quarter earnings call in August.

EY noted that part of the reason E&Ps have boosted shareholder returns in the past year is partly due to increased cash on hand realized from higher commodity prices in 2022.

But with commodity prices down significantly from levels

seen last year, there's a tension brewing between a company's capital budget and its return-of-capital framework as the industry heads into 2024.

Coterra was able to generate significant free cash flow at recent strip prices to fuel share buybacks during the second quarter. But in a lower price environment, that bucket of excess free cash flow would be significantly smaller.

Coterra aims to keep a resilient base dividend payment as part of its shareholder return framework. But the company's ability to buy back shares, issue special dividends and reduce debt using extra cash on hand would be more limited under lower commodity prices.

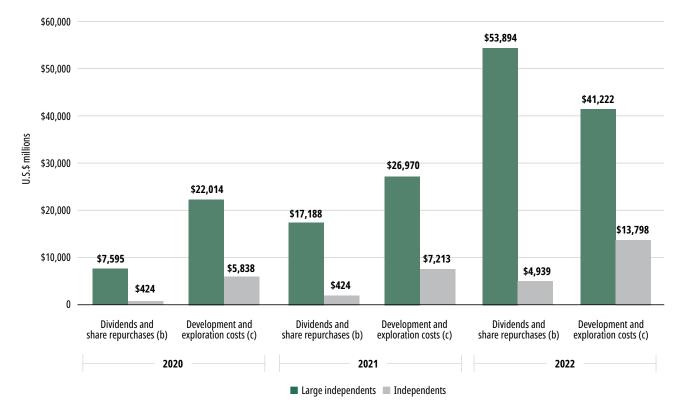
"I think that capital discipline in 2024 would win if it had to—if commodity prices went down," Pickering said. "Later in this cycle, I think the capital budget will win."

U.S. E&Ps aren't rushing to drill new wells and boost production right now. Most of the top operators expect their production to remain relatively flat year over year.

But if commodity prices go up for a sustained period of time, investors could push E&Ps to drill more capital into the ground.

#### **Capital allocation analysis**

Dividends paid, shares repurchased, and development and exploration costs (a) (b)



(a) Integrateds are excluded from this analysis, as the reported dividends and share repurchases are for the consolidated company, whereas the development and exploration costs are for US exploration and production operations.

(b) Dividends and share repurchases reflect the amounts recorded as financing activities within the statement of cash flows.

(c) Includes capital expenditures noted as "other"

Source: EY

"As we have [a] duration of strong commodity prices, historically what you see is investors get excited," Pickering said. "Wow, look at the returns in this business,' and they start pushing."

"Right now, they're pushing for, 'Give me the money back.' I think this cycle ultimately finishes with investors saying, 'Do more, do more, do more,'' he said.

#### **Coasting, not accelerating**

For the time being, and for the level of activity companies are currently targeting, the oil and gas industry has enough capital to sustain itself.

"I don't think that we have too little capital," said Pickering Energy Partners Managing Director Lex Hochner, who focuses on the firm's private investment portfolio. "In fact, the industry needs less capital today for a few different reasons—one of which is our capital has become more efficient."

Cash piles, while shrinking in a lower price environment, are still robust. The investment-grade debt market is plenty open, and the high-yield market is generally open.

Some signs of life have appeared in equity fundraising markets as private companies in the oil and gas space plan initial public offerings. Experts at Latham & Watkins told Hart Energy this summer that the number of energy IPOs could more than double by year-end.

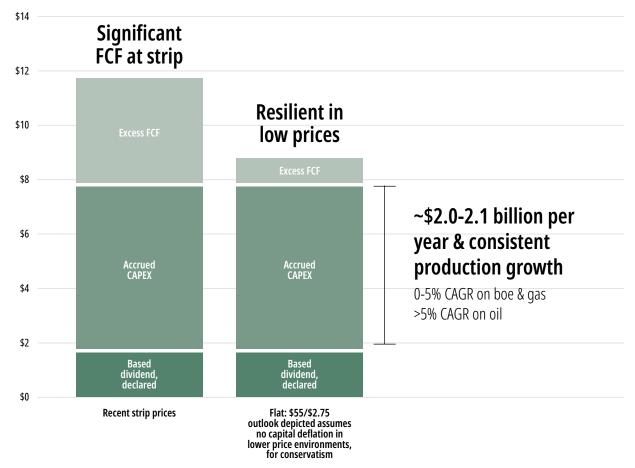
Coming off of near-death experiences during the bankruptcy bust and the COVID-19 pandemic, the oil and gas industry has enough capital to coast through its current plans.

But as this industry knows well, times change—and they can change quickly.

The investment community is much less willing to help the oil and gas sector when times are tough and prices are low. When the industry is going through a trying period, there's even less access to private equity capital. Institutional investors are much less willing to step in to support a teetering E&P with a stock offering.

But on the flip side, if the U.S. shale industry really wanted to about-face, put pedal to metal and accelerate output growth, access to capital might become a bigger issue for the sector.

"Right now, institutional investors don't want to support it. Banks aren't going to be aggressive lenders to the space," Pickering said. "We're still too close to the scars of the downturn to support a rapid acceleration."



2023e-2025e sum of expected uses of CFFO

Source: Coterra

(In billions)

## Welcome to the 'Free Cash Flow Utopia'

High FCFs allow companies to fund their own projects and return capital to investors, without having to pursue high-interest debt.

PATRICK MCGEE, SENIOR EDITOR, FINANCE

Some sources of capital are more difficult for E&Ps to access, but most companies have a solution—their own money. Abundant free cash flows are bigger than ever in most cases.

Doug Reynolds, managing director of energy and power at Piper Sandler, said he tracks more than 40 public upstream companies, excluding the supermajors, and calculated they're on track to generate approximately \$80 billion in free cash flows this year. That will come in handy as the federal funds effective rate shot up to 5.08% at the start of July from 1.68% at the same time last year—and has continued to rise.

"The industry doesn't need capital. The industry is mostly generating capital—and lots of it," Reynolds said. "Just about every company is free cash flowing."

Of the nearly \$150 billion of transactions between assets and energy companies in the last three years, "most of that was acquired with cash," he said.

Cristina Stellar, senior vice president at BOK Financial, agreed: "Companies are flush with cash," she told Hart



"The industry doesn't need capital. The industry is mostly generating capital—and lots of it. Just about

Shutterstock

every company is free cash flowing."

**DOUG REYNOLDS,** MANAGING DIRECTOR OF ENERGY AND POWER, PIPER SANDLER

Energy. "They have more money than they ever had."

Ring Energy CFO Travis Thomas described his company's standing as "our perfect little free cash flow utopia." And EOG Resources boasted of a "pristine balance sheet."

On its second-quarter earnings call, ConocoPhillips CFO William Bullock said the Houston-based energy giant has more room to maneuver, with so much cash at its disposal.



"Companies are flush with cash. They have more money than they ever had."

CRISTINA STELLAR, SENIOR VICE PRESIDENT, BOK FINANCIAL



"What you're seeing happening is the industry turning back to the way it's historically been, which is a low-

growth, value-oriented industry focused on free cash flow, in which case the need for external capital is not there unless it's for something like a big infrastructure project, like LNG or an acquisition."

#### JEREMY KNOP, CFO, EQT

"We ended the second quarter with a little over \$7 billion of cash and short-term investments," Bullock said. "That really provides strategic flexibility. It supports our investments in these mid- and longer-cycle projects and our shareholder distribution commitments."

EQT Corp. CFO Jeremy Knop said E&Ps are now operating as a value industry, not a growth industry.

"In any commodity business, what matters is just being the lowest cost, and you can't be low cost but also small scale with higher costs of capital," Knop told Hart Energy. "What you're seeing happening is the industry turning back to the way it's historically been, which is a low-growth, value-oriented industry focused on free cash flow, in which case the need for external capital is not there unless it's for something like a big infrastructure project, like LNG or an acquisition."

The question in the boardrooms is what to do with excess free capital.

"And when you're buying back equity, not issuing equity, when you're paying down debt, not borrowing debt, I think the topic of where does capital come from becomes almost irrelevant," he said.

Clark Williams-Derry is one of the few doubters among analysts. An energy finance analyst at the pro-renewables Institute for Energy Economics and Financial Analysis, Williams-Derry believes the five supermajors—TotalEnergies SE, BP, Shell, Chevron and Exxon Mobil—will see their FCF drop so significantly this year they will need to turn to other sources to continue their capital return to investors.

Other analysts doubt that and see the FCF use as an era of capital discipline that also includes paying down debt and sidestepping difficulty in accessing outside sources of capital.

Analysts and industry leaders see four areas of capital as currently less accessible. First, reserve-based lending is more expensive and more cumbersome. Second, many oil and gas investors and some banks have left the space because of ESG concerns, weariness of boom-bust cycles or a belief that fossil fuel demand will not last as the world turns to renewables. Third, private equity firms report that it takes them more time and more work to raise energy funds—and the firms are not expected to raise all that the industry needs. And fourth, there are the higher interest rates everyone is experiencing, making debt more expensive.

#### **Reserve-based lending**

Reserve-based lending (RBL) is still an important component, especially for smaller E&Ps. But higher interest rates and some more burdensome requirements have made this age-old lending instrument less accessible.

Ann Rhodes, managing director at Gulf Capital Bank, said many foreign banks have left the space and small banks have merged with larger banks that do not want RBL exposure. She said the RBL landscape has changed further with companies using RBLs differently now.

"For a long time the industry has thought of an RBL as a permanent source of capital. I think today the industry views that differently. It's [a] revolving piece that is paid down and then borrowed up. It truly revolves instead of being a permanent form of capital," she told Hart Energy.

This fits the description of how Ring Energy recently used its RBL—and its strong balance sheet—in the recent \$75 million cash acquisition of 3,600 net acres in the Permian Basin's Central Basin Platform.

Thomas told Hart Energy his company funded the deal with cash on hand and borrowings under Ring's recently affirmed revolving credit facility. Ring leadership felt it was better positioned to do this after it used some of its FCF, proceeds from the sale of non-core assets and accelerated warrant exercises to pay down \$25 million on its RBL.

"By paying down our RBL and growing our liquidity quarter-over-quarter, we had the funds available to pay all cash for the deal," Thomas said. "We negotiated an effective date five-and-a-half months before the anticipated close so we can use the asset's cash flow to lower the cash out of pocket at close. The deal also has a \$15 million deferred payment.... So, basically, we've got an interest-free loan which we can use the acquisition's free cash flow to help pay down."

Thomas said Ring relies on RBLs because the company is too small for the high-yield market. That could change in the future as Ring focuses on responsible growth through accretive M&A.

Ryan Keys, president of the private, Dallas-based E&P Triple Crown Resources, said RBLs have become less accessible in the last five years.

"The requirements have become so burdensome and onerous," Keys told Hart Energy. "There are only a few companies that can qualify for that kind of capital. It's also risky because it changes the amount. The revolver itself changes."

Keys said some small companies have turned to high-yield bonds which he said are wrongly referred to as junk bonds.

"That's become more popular because of how volatile the revolvers are," he said.

In another sign of how much has changed, Mari Salazar, senior vice president of BOK Financial, said senior secured debts are virtually gone now.

#### **Investor flight**

One major access to capital challenge was created by many individual and institutional investors leaving the space because of ESG concerns, declining returns since the shale boom and a belief held by some that fossil fuel demand will subside.

"You are seeing the pool of investors around oil and gas continually shrinking. The pool of private capital has indeed gotten smaller over time," said David Deckelbaum, managing director at TD Cowen. But he added, "When you look at the need, the truth is there isn't very much [capital] need for anyone right now."

Whether it is a necessary show of leadership or genuine confidence, industry leaders have consistently expressed faith that strong returns will lure investors back. Some say a few investors have already started to return, but companies are not taking them for granted; they are aggressively returning capital in dividends and stock buybacks.

In a bountiful show of cash, Coterra Energy announced in August that it would return 184% of its second-quarter FCF to investors. "Our cash position has afforded us the luxury to transact counter-cyclically on share repurchases," Coterra CEO Thomas Jorden said in

a statement. Coterra is able to do this because it has "tons of cash on hand," according to Gabriele Sorbara, a managing director at Siebert Williams Shank & Co. He said Coterra can draw on the high FCF from the last quarter and from its cash on hand.

ESG issues might have driven some investors away, but Knop said he believes it is coming full circle for companies like EQT. He said banks have approached EQT, asking if the company could take more capital "at the expense of others in their portfolio" because they are looking to replace investments in companies with low ESG scores.

#### **Private equity**

Private equity firms talk up oil and gas as a great investment, but have also said it takes more time and work than ever before to raise energy funds. When Billy Quinn, managing partner of Pearl Energy Investments, led his Dallas-based firm to close a \$705 million fund in May, he told Hart Energy the effort "was just brutal" and left him feeling it is difficult to raise private equity money for conventional and transitional forms of energy.

Reynolds said the private equity firms enjoy good returns with previous investments, but the pool of new limited partners is smaller.

"It's just not as large as it was during the boom a decade ago when people were just throwing money at the sector seeking growth," he said.

> Keys said new funds raised by private equity are depending on the same investors, and the big exits are much less significant than they appear.

> "They're just recycling the same dollars back into the oil patch. It's not new money," he said.

> BOK Financial's Salazar said private equity funds are smaller, and the firms are increasingly facing a greater issue of aging investments.

> "They have investments that have been around five, six, seven years," Salazar told Hart Energy. "At some point, they are going to sell those companies. That's just a reality."

> Angie Gildea, national sector leader for energy at KPMG, said many private equity deals are stalled, awaiting more rulings and requirements that have yet to be formulated since the Inflation Reduction Act became law.

#### **Higher interest rates**

Higher interest rates are an issue for everyone, including the energy industry. Energy companies said they address that issue by using their FCFs to pay off debt. But Keys said the higher interest rates push smaller companies to alternatives.

"For the small and midcap companies, it's going to be really expensive—double digit, 11%, 12%, 13%, 15% interest," he said. "It's so expensive it's like you can go raise equity for that. An equity investor is going to be fine with that same return."

Sorbara said FCF use for debt repayment is more common among smaller E&Ps, while larger companies use their FCF for investor returns.

Gildea said the problem with interest rates is not so much their magnitude; it's the uncertainty they cause. She said interest rates need to stabilize for deals to happen.

"The buyer needs capital, but you have to agree on evaluation," she said. "When there's uncertainty in the market often times buyers and sellers have a hard time coming to an agreement around the price."

some point, they are going to sell those companies. That's just a reality." MARI SALAZAR, SENIOR VICE

SENIOR VICE PRESIDENT, BOK FINANCIAL

"[Private equity

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## Paying Off More Debt–Or Paying for More Buybacks

Companies consider the value of keeping their share prices steady.

#### SANDY SEGRIST, CONTRIBUTING EDITOR

hen it comes to debt, oil and gas companies are in a better position than a lot of other U.S. industries, but the decisions energy executives make on lowering their liabilities has remained a contentious issue for years, especially since the beginning of 2023.

A July report released by Moody's Investors Services on the overall U.S. economy showed that most of the large companies in the S&P 500 finished 2022 with plenty of money, but not as much as the year before. The overall amount of corporate cash fell by 12% to \$2 trillion, but the share of debt remained flat from 2021.

Instead of paying off debt, U.S. companies put much of the money into share repurchases, which rose by 31% while dividend payments were up by 12%, according to Moody's. Capex also rose by 18%.

The moves have caused some concern among analysts and criticism from people—largely politicians—who believe the money could be better spent.

The economy has been dragging and monetary supplies are drying up. At its meeting in July, a majority of the Federal

Reserve Bank agreed to prioritize reducing inflation, driving up the cost of borrowing money.

For the short-term gain of higher stock prices, crit-

ics say that the companies are risking their long-term access to a fluid supply of cash.

Collectively, companies announced a record \$1.22 trillion in buybacks in 2022. Bank of America analysts predict the record will be broken again this year.

The oil and gas industry's major players have bucked the overall trend of flattened debt levels, but that hasn't shielded the industry from some intense criticism, including from Democratic members of Congress.

And for the nation at large, the issue of share repurchases in the oil and gas industry has sometimes been at the forefront of the discussion about buybacks for the entire economy.

Buybacks became a hot political topic in 2022. Former U.S. House Oversight Chairwoman Carolyn Maloney (D-N.Y.) and Rep. Ro Khanna (D-Calif.), chair of the environment subcommittee wrote a letter to the CEOs of Exxon Mobil, Chevron, BP and Shell to stop stock buybacks and dividends and shift cash towards lowering prices at the gas pump.

In his January State of the Union address, President Joe Biden proposed quadrupling the current excise tax on buybacks to 4% from 1% and specifically called out the oil and gas industry. (The 1% tax was part of the Inflation Reduction Act signed into law by Biden in 2022.)

"Big Oil ... invested too little of [their] profit to increase production and keep gas prices down. Instead, they used those record profits to buy back their own stock, rewarding their CEOs and shareholders," said Biden, who accused the firms of "war profiteering."

Energy companies responded that Biden was giving a slanted version of how buybacks are used. Biden's proposal later received criticism from both sides in Congress and has not been approved.

#### **Buybacks: pro and con**

A company performs a stock buyback by purchasing its own shares off the market. By reducing the number of available shares, the earning potential of the remaining stocks are increased.

Industry supporters say buybacks are an important tool and can be used to keep prices steady, while benefitting

their shareholders Critics see buybacks as a tool for greed, wielded by wealthy executives to manipulate the stock price and drive cash into

their own accounts instead of spending money on their employees, facilities or customer services. Funds are removed from the marketplace that will be needed for the next recession, or that could pay off the debt that can leave companies in a vulnerable position.

#### Ukraine and surplus demand

The oil and gas industry, however, managed to reduce its debt over the same time frame as Moody's study. While other industries were recovering from COVID-19 in 2021, Russia opened up a huge hole in the supply of oil when it invaded Ukraine. The ensuing international sanctions left a huge gap in the market, and U.S. suppliers stepped up production to meet increased demand in Europe.

Many U.S. oil and gas players reported record earnings in 2022 and responded with major buyback announcements at the beginning of 2023.

Chevron announced a \$75 billion multi-year share buyback in January. In its beginning-of-the-year earnings report, Exxon stated it had spent \$15.2 billion to acquire



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#### **CAPITAL FORMATION** | BUYBACKS



The oil and gas industry's major players have bucked the overall trend of flattened debt levels, but that hasn't shielded the industry from some intense criticism. And for the nation at large, the issue of buybacks in the gas and oil industry has sometimes been at the forefront of the discussion about buybacks for the entire economy.

stock in 2022. In 2021, the company had spent only \$155 million on repurchases. Exxon executives authorized another \$35 billion in buybacks for 2023 and 2024.

Yet, both companies also made major reductions in long-term debt.

Since 2020, Exxon's long-term debt has fallen from \$45.7 billion to \$37.6 billion, according to its most recent earnings report. Chevron's debt fell by more than 50%, to \$20.2 billion. Other major players, such as Shell and Valero, also reduced their debt and announced major buybacks.

Midstream companies followed the same path, though with smaller margins. Energy Transfer saw its long-term debt fall from \$51.4 billion to \$44.6 billion. Kinder Morgan's long-term debt fell by \$3.1 billion to \$28.9 billion.

Midstream giant Equitrans was the odd one out. The company's debt rose by \$20 million over the same time period as executives worked to complete the highly litigated Mountain Valley Pipeline project in West Virginia and Virginia.

#### Falling commodities, steady buybacks

For the past year, oil and gas companies have been hit by declining earnings across the board as commodities particularly natural gas—have fallen from lofty highs seen in 2022. The decline in the cost of oil, however, has not resulted in cheaper prices at the pump. While the cost of a tank of gasoline fluctuates depending on factors like the weather or technical difficulties at the refineries, energy industry leaders have also been content to avoid the large-scale capital spending needed to drive the price down over time.

In Europe, Shell, TotalEnergies and Repsol announced total buybacks of almost \$6 billion at the end of the second quarter, despite posting an average decline in adjusted net income of more than half. Analysts saw the move as a sign the industry will continue to prioritize rewarding investors as markets normalize after the supply difficulties of 2022.

Many E&Ps remain sensitive to the boom and busts of the mid-2010s—which drove investors away—and are committed to keep their finances as steady as possible, one analyst said.

"After a near-death experience for the industry in 2014 to 2016, the oil and gas industry has been focused on financial discipline and improving return on invested capital and other financial metrics," Michael Underhill, CIO/CEO of Capital Innovations, wrote in a statement.

"Capital spending surged in the years leading up to 2014, with a total disregard to the return on investment that those levels of capital spending (were) generating. Production growth was the focus of Wall Street and by default of oil-gas senior management, with incentive compensation reflecting that growth at any cost priority," Underhill said. "The oil-gas industry was destroying shareholder value with every dollar they spent. Wall Street finally realized this and penalized companies that were eroding shareholder value with low relative equity valuations."

Since then, capital spending has decreased by about 40% from peak levels and return on invested capital has improved greatly, Underhill said.

Debt is just one of several factors driving the economic decisions of oil company executives.

"Companies should back off from paying off too much debt. There is an optimal level of financial leverage that makes sense for each company, so it is not an either/or decision of debt paydown versus share repurchase and dividends," Underhill said. "Excess funds beyond that are being directed to more obvious shareholder friendly actions such as share repurchase and growth of the dividend, again there is a return on those strategies and an optimal amount of each."

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Stowers, Frank	West Texas National Bank
Stutzman, Carl	BOK Financial
Synnott, Ryan P	Morgan Stanley
Tate, Brian D	Regions Bank
Teshoian, Mark	Kayne Anderson Capital Advisors
Thomas, Brian N	Prudential Private Capital
Thompson, Charlie	PinHigh Capital Partners
Tichio, Robert	Riverstone Holdings LLC
Tombar, Tym	Arcadius Capital Partners
Treadway, Jeff	Comerica Bank
Tricoli, Carl	Denham Capital Management
	Jefferson Capital Partners
	Drillcore Energy Partners
	Stronghold Resource Partners
-	Amberjack Capital Partners
	Piper Sandler
	Rivington Holdings LLC
	SCF Partners
	EnCap Flatrock Midstream
	Ares Management LP
	Truist Securities
	Apollo Global Management Inc.
	Energy Capital Solutions LP
	Arena Investors LP
	Sand River Capital Advisors LLC
	Talara Capital Management
	ialara capitai manayement

## INDEX BY CATEGORY

#### **Advisers**

**3P Energy Capital** Adya Partners LLC **Amberjack Capital Partners** Bank of America Barclays **Bayou City Capital Advisors Capital One Energy Banking CC Natural Resource Partners Chiron Financial LLC** CIBC Citi **Donovan Ventures LLC Energy Capital Solutions LP Enstream Capital Entoro Capital LLC Eschelon Advisors Guggenheim Securities** Houlihan Lokey **Intrepid Financial Partners Kessey Capital Partners LLC KeyBanc Capital Markets** Mercer Capital Mitchell Energy Advisors LLC Northland Capital Markets **Oilfield Funding LLC** Parkman Whaling LLC **Petrie Partners Pickering Energy Partners** PPHB LP **Regions Bank River Capital Partners Rivington Holdings LLC** Sand River Capital Advisors LLC Scotiabank **Truist Securities** Wells Fargo Securities LLC

#### **Investment Banks**

3P Energy Capital Aegis Energy Advisors Corp. Allegro Energy Capital Corp. Amegy Bank of Texas Apollo Global Management Inc.

Auria Capital Bank of America Barclays **Capital One Energy Banking** Cascadia Capital LLC **CC Natural Resource Partners Chambers Energy Capital Chiron Financial LLC** CIBC Citi **Energy Capital Solutions LP Enstream Capital** Entoro Capital LLC Evercore Farlie Turner & Co. Goldman Sachs & Co. **Guggenheim Securities** Height Capital Markets LLC Houlihan Lokey **Intrepid Financial Partners** Janney Montgomery Scott LLC Jefferies Johnson Rice & Co. JP Morgan **KeyBanc Capital Markets** Ladenburg Thalman & Co. Macquarie Capital Mitchell Energy Advisors LLC **Morgan Stanley MUFG Union Bank** Northland Capital Markets Parkman Whaling LLC Peters & Co. Ltd. Petrie Partners PPHB LP R.W. Baird & Co. **RBC** Capital Markets **Regions Bank Roth Capital Partners** Scotiabank Seaport Global Securities LLC Simmons Energy Stephens Group LLC Stephens Inc. Stifel GMP Toronto

**Texas Capital Bank** 

Truist Securities Tudor, Pickering, Holt & Co. U.S. Capital Advisors LLC UBS Investment Bank Wells Fargo Securities LLC Wilcox Investment Bankers

#### **Commercial Banks**

Amegy Bank of Texas Barclays **BOK Financial** Cadence Bank Capital One Energy Banking Cathay Bank Citi Comerica Inc. CrossFirst Bank CSG Investments Inc. **Fifth Third Bank First Citizens Bank First Horizon** JP Morgan **KeyBanc Capital Markets** Macquarie Capital **MUFG Union Bank** Pegasus Bank **RBC** Capital Markets **Regions Bank** Scotiabank **Texas Capital Bank** Wells Fargo Securities LLC West Texas National Bank

#### Mezzanine

Amegy Bank of Texas Apollo Global Management Inc. Barclays Blackgold Capital Management BlueRock Energy Partners CSG Investments Inc. Development Capital Resources Energy Capital Partners Jefferson Capital Partners Macquarie Capital Northland Capital Markets R.W. Baird & Co. Sand River Capital Advisors LLC

#### **Private Equity / Debt**

**3P Energy Capital AB Private Credit Investors ACON Investments** Adya Partners LLC Alinda Capital Partners LLC Allegro Energy Capital Corp. Alpine Energy Capital LLC Altira Group LLC **Amberjack Capital Partners Anvil Capital Partners** Ara Partners Group **Arcadius Capital Partners ArcLight Capital Partners** Arena Investors LP Ares Management LP **Argonaut Private Equity** Barclays Bayou City Energy Management LLC **BDT & MSD Partners Benefit Street Partners Blackgold Capital Management** Blackstone Group, The **BlueRock Energy Partners Bluffview Energy Capital Bregal Energy Cadent Energy Partners LLC** Canaan Resource Partners Carnelian Energy Capital **CC Natural Resource Partners Cibolo Energy Partners** Clearlake Capital Group LP **Coral Reef Capital Cresta Fund Management Crestview Partners CSL** Capital Management **Denham Capital Management Development Capital Resources Donovan Ventures LLC Drillcore Energy Partners** Edge Natural Resources **EIV Capital LLC** EnCap Flatrock Midstream **EnCap Investments LP Energy Capital Partners Energy Trust Partners Enstream Capital** Eschelon Advisors Evercore

Fidelis Infrastructure Partners LP First Reserve Five Point Capital Partners Fulcrum Energy Capital Funds GEC **Global Infrastructure Partners** Golden Gate Capital Goldman Sachs & Co. Haddington Ventures LLC Hunt Energy Enterprises **Intrepid Financial Partners IOG Resources Jefferson Capital Partners Juniper Capital** Kayne Anderson Capital Advisors Kelso & Company KKR Lime Rock Partners Magnetar Capital **MC Credit Partners** MetalMark Capital Montrose Lane **Morgan Stanley Energy Partners** Mountain Capital Management Munich RE Energy Transition Financing Inc. NGP Energy Capital Management NGP Energy Technology Partners North Hudson Resource Partners Northland Capital Markets **Oaktree Capital OFS Energy Fund Oilfield Funding LLC** Old Ironsides Energy **Orion Infrastructure Capital Outfitter Energy Capital** Pearl Energy Investments **Pelican Energy Partners** PetroCap LLC **Pickering Energy Partners** Pine Brook Partners PinHigh Capital Partners **Platte River Equity** Post Oak Energy Capital PPHB LP Production Lending Prospect Capital Corp. Prudential Private Capital **Quantum Energy Partners Quintana Energy Partners** Red Bird Capital Partners, LLC **Rice Investment Group Ridgemont Equity Partners River Capital Partners Riverstone Holdings LLC** 

**Rivington Holdings LLC Rock Hill Capital** Sage Road Capital Sand River Capital Advisors LLC SCF Partners Silverstone Energy Partners LLC Sole Source Capital Stephens Group LLC Stonepeak Infrastructure Partners **Stronghold Resource Partners Tailwater** Capital **Talara Capital Management** The Energy & Minerals Group **Trace Capital Management Trilantic Capital Management LP** Vortus Investment Advisors Waterous Energy Fund Waveland Energy Partners LLC White Deer Energy Yorktown Partners LLC

M = MEZZANINE

A = ADVISER

I = INVESTMENT BANKING C = COMMERCIAL BANKING

P = PRIVATE EQUITY/DEBT

# ENERGY FINANCE SOURCEBOOK

A directory of capital providers

To submit corrections or information, contact Jennifer Martinez at jmartinez@hartenergy.com

## 1

## 3P Energy Capital (A, I, P)



Christina Kitchens
 Managing Partner
 christina.kitchens
 @3penergy.com
 972-645-3250
 Southlake, TX

**Sectors:** Upstream, Midstream, Royalties/Minerals

**Preferred Deal Size:** Upt to \$200MM **College/University:** University of North Texas

## A

#### AB Private Credit Investors (P)



▶ Patrick Gimlett Managing Director Patrick.Gimlett@ AllianceBernstein.com 832-366-2055 Houston, TX

Sectors: E&P, midstream, OEM, tech, downstream, green Preferred Deal Size: \$50MM-\$500MM College/University: University of Notre Dame

#### **ACON Investments (P)**

Mo Bawa Partner mbawa@aconinvestments.com 202-454-1100 Washington, DC **College/University:** The Anderson School at UCLA

## Adya Partners LLC (A, P)



► Vidisha Prasad Managing Partner vidisha.prasad@ adyapartners.com 917-514-2802 Houston, TX

Sectors: E&P, midstream, tech, green College/University: University of Rochester

#### Aegis Energy Advisors Corp. (I)

Garfield Miller
 President
 glmiller@aegisenergy.com
 212-245-2552
 New York, NY
 Sectors: Refining, Logistics, E&P
 Preferred Deal Size: Over \$20MM
 College/University: Middlebury
 College, Wharton
 Hometown: New York, NY

#### Alinda Capital Partners LLC (P)

Chris Beale
 Executive Chairman
 chris.beale@alinda.com
 203-930-3801
 Greenwich, CT
 Sectors: Midstream

## Allegro Energy Capital Corp. (I, P)



▶ James A. Hutchison
 President
 hutchison@
 energycapital.ca
 403-294-0002
 Calgary, Alberta

Sectors: Energy Finance Preferred Deal Size: CA\$20MM-CA\$500MM College/University: University of British Columbia

Hometown: Calgary, Alberta, Canada

#### Alpine Energy Capital LLC (P)

Bill Wicker
 Chief Investment Officer
 346-264-2900
 Houston, TX
 Sectors: E&P
 College/University: Stanford University
 Graduate School of Business

#### Altira Group LLC (P)



 Dirk W. McDermott Managing Partner,
 Founder dmcdermott@ altiragroup.com
 303-592-5504

Denver, CO

Sectors: Oil & Gas, Energy Technology Preferred Deal Size: \$5MM-\$40MM College/University: Stanford University Hometown: Santa Fe, NM

#### Amberjack Capital Partners (A, P)

Jason Turowsky
 Co-Managing Partner
 JT@intervalecapital.com
 281-605-3900
 Houston, TX
 Sectors: OFS/OEM
 College/University: University of

#### Amegy Bank of Texas (I, C, M)



Pennsylvania

► A. Steven Kennedy Executive Vice President, Head of Energy Banking steve.kennedy@ amegybank.com

713-235-8870 Houston, TX Sectors: E&P, midstream Preferred Deal Size: \$10MM-\$50MM, up to \$300MM via syndication College/University: Baylor University

#### Anvil Capital Partners (P)

Marc Fontaine
 Operating Partner
 mfontaine@anvilcp.com
 832-980-8074
 Houston, TX
 Sectors: E&P
 Preferred Deal Size: \$15MM-\$75MM
 College/University: University of
 Hartford

#### Apollo Global Management Inc. (I, M)

Dylan Foo
 Partner, Head of Infrastructure
 dfoo@apollo.com
 212-515-3200
 New York, NY
 Sectors: E&P, midstream, OFS,
 downstream
 Preferred Deal Size: \$50MM-\$100MM
 mezz; \$100MM-\$3B PE
 College/University: Macquarie
 University, Queensland University of
 Technology

Olivia Wassenaar
 Senior Partner, Co-Lead of Natural
 Resources
 owassenaar@apollo.com
 212-515-3200
 New York, NY
 Sectors: E&P, midstream, OFS,
 downstream
 Preferred Deal Size: \$50MM-\$100MM
 mezz; \$100MM-\$3B PE
 College/University: Harvard University

#### **Ara Partners Group (P)**



 Charles Cherington Managing Partner, Co-Founder charles@arapartners. com 713-337-9150

Houston, TX Sectors: Green Preferred Deal Size: \$10MM-\$100MM College/University: Wesleyan University

#### **Arcadius Capital Partners (P)**



► Tym Tombar Managing Director ttombar@ arcadiuscapital.com 713-437-5068 Houston. TX

Sectors: E&P Preferred Deal Size: \$25MM-\$50MM College/University: Stanford University Graduate School of Business

#### **ArcLight Capital Partners (P)**



► Daniel Revers Managing Partner & Founder drevers@ arclightcapital.com 617-531-6300

Boston, MA Sectors: E&P, midstream College/University: Dartmouth College

#### Arena Investors LP (P)

 Greg White
 Managing Director, Natural Resources pshah@arenaco.com
 212-612-3205
 New York, NY
 Sectors: E&P
 College/University: Harding University

#### Ares Management LP (P)

Nate Walton
 Partner, Co-Head of North American
 Private Equity
 nwalton@aresmgmt.com
 310-201-4100
 Los Angeles, CA
 College/University: Stanford University,
 Princeton University

#### **Argonaut Private Equity (P)**

Steve Mitchell
 CEO, Managing Director
 918-392-9611
 Tulsa, OK
 Sectors: OFS

#### Auria Capital (I)

Manfred Ernst
 Managing Director
 mernst@auriacap.com
 212-626-1433
 New York, NY
 Sectors: Midstream, green
 College/University: Tulane University

#### В

#### Bank of America (A, I)



Brad Hutchinson
 Vice Chairman, Global
 Energy Investment
 Banking
 B.hutchinson@
 bofa.com

713-759-2546 Houston, TX

#### Barclays (A, I, C, M, P)

John Lange
 Global Head of Industrials and Energy
 Investment Banking
 713-236-3950
 Houston, TX
 Sectors: E&P
 College/University: MIT Sloan School of

Management, Princeton University

#### **Bayou City Capital Advisors (A)**



Tim Murray
 Managing Partner
 TMurray@
 BayouCityCapital
 Advisors.com
 832-942-1071

Houston, TX

**Sectors:** Upstream, Midstream, Downstream, Oilfield Service, Renewables

Preferred Deal Size: \$5MM-\$500MM College/University: Texas A&M University Hometown: Houston, TX

Bayou City Energy Management LLC (P)



► William McMullen Founder, Managing Partner will@ bayoucityenergy.com 713-400-8200

Houston, TX Sectors: E&P Preferred Deal Size: \$5MM-\$50MM

#### **BDT & MSD Partners (P)**

Scott Segal
 Partner, Co-Head Corporate Credit and
 Private Lending
 ssegal@msdpartners.com
 212-303-1650
 New York, NY
 Sectors: E&P., OFS, midstream
 College/University: The Wharton
 School

#### **Benefit Street Partners (P)**

John Horstman
 Director
 j.horstman@benefitstreetpartners.com
 212-588-6770
 New York, NY
 Sectors: E&P, midstream
 Preferred Deal Size: \$30MM-\$150MM

#### Blackgold Capital Management (M, P)



Adam Flikerski
 Managing Partner
 AFlikerski@
 BlackGoldCap.com
 832-706-4874
 Houston, TX

Sectors: E&P, OFS Preferred Deal Size: \$50MM-\$300MM College/University: McGill University, Harvard Business School

#### **Blackstone Group (P)**



David Foley
 Global Head of
 Blackstone Energy
 Transition Partners
 foley@blackstone.com
 212-538-5211

New York, NY Sectors: E&P College/University: Harvard Business School

#### **BlueRock Energy Partners (M, P)**

Stuart Rexrode
 Managing Partner
 srexrode@bluerockep.com
 281-376-0111 x305
 Houston, TX
 Sectors: E&P
 Preferred Deal Size: \$5MM-\$25MM

#### **Bluffview Energy Capital (P)**

Jay Mitchell
 Managing Director
 Jay.mitchell@bluffviewenergy.com
 972-757-6399
 Dallas, TX
 Sectors: E&P, midstream, OFS
 Preferred Deal Size: \$1MM-\$20MM
 College/University: Purdue University

#### **BOK Financial (C)**

Guy Evangelista
 Senior Vice President, Denver Manager
 GEvangelista@bokf.com
 303-864-7347
 Denver, CO
 Sectors: Upstream and Midstream
 Preferred Deal Size: Up to \$300MM
 College/University: University of South
 Carolina
 Hometown: Denver, CO

Coy Gallatin
 Executive Vice President, Executive
 Director of Energy Financial Services
 tgallatin@bokf.com
 713-870-0426
 Houston, TX
 Sectors: E&P

Jeff Hall
 Senior Vice President, Tulsa Manager
 JHall@bokf.com
 918-588-8255
 Tulsa, OK
 Sectors: Upstream and Midstream
 Preferred Deal Size: Up to \$300MM
 College/University: Oklahoma Baptist
 University
 Hometown: Tulsa, OK

 John Krenger
 Senior Vice President, Oklahoma City Manager
 JKrenger@bokf.com
 405-272-2122
 Oklahoma City, OK
 Sectors: Upstream and Midstream
 Preferred Deal Size: Up to \$300MM
 College/University: University of Kansas
 Hometown: Oklahoma City, OK



Jason Reimbold
 Managing Director
 jreimbold@bokf.com
 O: 214-525-7678
 M: 713-412-9079
 Houston, TX

Sectors: E&P



Mari Salazar
 Senior Vice President,
 Houston Manager
 MSalazar@bokf.com
 713-289-5813
 Houston, TX

Sectors: Upstream and Midstream Preferred Deal Size: Up to \$300MM College/University: University of St. Thomas Hometown: Houston, TX

Carl Stutzman
 Senior Vice President, Dallas Manager
 CStutzman@bokf.com
 214-987-8894
 Dallas, TX
 Sectors: Upstream and Midstream
 Preferred Deal Size: Up to \$300MM
 College/University: The State University
 of New York at Buffalo
 Hometown: Buffalo, NY

#### Bregal Energy (P)

Nathan Campbell
 nathan.campbell@bregalenergy.com
 212-704-3000
 New York, NY
 Sectors: E&P, midstream
 College/University: The Australian
 National University, Securities Institute
 of Australia

С

#### Cadence Bank (C)



Randy Petersen Executive Vice President, Group Head Randy.petersen@ cadencebank.com 713-376-6929

Houston, TX College/University: University of Texas

#### Cadent Energy Partners LLC (P)

Paul G. McDermott
 Managing Partner
 mcdermott@cadentenergy.com
 713-651-9700
 Houston, TX
 Sectors: OFS/OEM
 Preferred Deal Size: \$25MM-\$75MM

#### **Canaan Resource Partners (P)**

Johnnie Penton
 Managing Partner
 john@crpok.com
 405-604-9300
 Oklahoma City, OK
 Sectors: E&P
 College/University: University of
 Central Oklahoma

#### Capital One Energy Banking (A, I, C)

Russell Johnson
 Head of Energy Banking
 Russ.johnson@capitalone.com
 713-435-5342
 Houston, TX
 Sectors: E&P, midstream, downstream
 College/University: Texas A&M
 University

#### **Carnelian Energy Capital (P)**

Tomas Ackerman
 Partner
 tomas@carnelianec.com
 713-322-7310
 Houston, TX
 Sectors: E&P
 Preferred Deal Size: \$75MM

#### Cascadia Capital LLC (I)

Jamie Boyd
 Managing Director
 jboyd@cascadiacapital.com
 206-436-2514
 Seattle, WA
 Sectors: OFS, tech
 College/University: New York University
 School of Law

#### Cathay Bank (C)



► Dale Wilson Senior Vice President Dale.wilson@ cathaybank.com 832-517-6151 Houston, TX

Sectors: E&P, midstream Preferred Deal Size: Up to \$35MM

#### CC Natural Resource Partners (A, I, P)



Michael L. Chiste
 CEO
 mchiste@ccnrp.com
 214-758-0300
 Dallas, TX

#### Chambers Energy Capital (I)

Rob Hendricks
 Partner
 rhendricks@chambersenergy.com
 713-554-6701
 Houston, TX
 Sectors: Upstream, Downstream,
 Midstream, Energy Services,
 Energy Transition
 College/University: Washington & Lee
 University
 Hometown: Houston, TX

#### Chiron Financial LLC (A, I)



Scott Johnson
 Managing Director
 sjohnson@
 chironfinance.com
 713-929-9081
 Houston, TX

Sectors: Upstream, Midstream, OEM Preferred Deal Size: \$20MM-\$300MM College/University: Harvard, Stanford Hometown: Houston, TX

#### CIBC (A, I)



 Jordan Horoschak Managing Director, Energy Investment Banking jordan.horoschak@ cibc.com

713-452-1593 Houston, TX **Sectors:** E&P, OFS

#### **Cibolo Energy Partners (P)**



J.W. Sikora
 Managing Partner
 jw@ciboloenergy.com
 713-357-7569
 Houston, TX
 Sectors: Upstream,

#### Midstream

Preferred Deal Size: \$25MM-\$150MM College/University: University of Texas Hometown: Houston, TX

#### Citi (A, I, C)

Tyler Dickson
 Global Co-Head of Banking, Capital
 Markets and Advisory
 tyler.dickson@citi.com
 713-821-4800
 Houston, TX
 Sectors: E&P, OFS, downstream
 College/University: Dartmouth College

#### **Clearlake Capital Group LP (P)**

José E. Feliciano
 Co-Founder, Managing Partner
 310-400-8800
 Santa Monica, CA
 Sectors: OFS

#### Comerica Inc. (C)



Mark Fuqua
 Executive Vice
 President
 mfuqua@comerica.com
 214-462-4424
 Dallas, TX

Sectors: E&P, midstream Preferred Deal Size: \$10MM+ College/University: Southern Methodist University

Jeff Treadway
 Senior Vice President, Director of Energy
 Finance
 jdtreadway@comerica.com
 713-507-7865
 Houston, TX
 Sectors: Banking, Oil & Gas
 Preferred Deal Size: \$10MM-\$100MM+
 College/University: Texas A&M
 University

Hometown: Houston, Tx

#### Coral Reef Capital (P)



Marceau
 Schlumberger
 Managing Partner
 marceau@
 coralreefcap.com
 646-599-9677

New York, NY Sectors: E&P, energy metals Preferred Deal Size: \$25MM-\$75MM

#### **Cresta Fund Management (P)**

Chris Rozzell
 Managing Partner
 214-310-1087
 Dallas, TX
 Sectors: Midstream, Renewables

#### **Crestview Partners (P)**



Adam Klein
 Partner
 aklein@crestview.com
 212-906-0724
 New York, NY
 Sectors: E&P, OFS,

green **College/University:** Harvard Business School, University of Pennsylvania

#### **CrossFirst Bank (C)**



Henry Smith Energy Banker Henry.smith@ crossfirstbank.com 918-497-5225 Tulsa. OK

Sectors: E&P Preferred Deal Size: \$5MM-\$35MM College/University: Lewis University

#### CSG Investments Inc. (C, M)



Hans Hubbard
 Managing Director
 hhubbard@
 csginvestments.com
 713-940-0641
 Houston, TX

Sectors: Upstream, Midstream, OFS, Refining Preferred Deal Size: \$100MM-\$600MM

## **CSL Capital Management (P)**

Charlie Leykum
 Managing Partner
 charlie@cslenergy.com
 281-882-3860
 Houston, TX
 Sectors: OFS/OEM, tech, downstream, green
 Preferred Deal Size: \$10MM-\$100MM
 College/University: Harvard Business

College/University: Harvard Business School

## D

#### Denham Capital Management (P)



Carl Tricoli Co-Founder, Managing Partner carl.tricoli@ denhamcapital.com 713-217-2700

Houston, TX Sectors: E&P, midstream Preferred Deal Size: \$50MM-\$300MM College/University: University of Texas, Cass Business School

#### **Development Capital Resources (M, P)**



Matt Loreman
 President
 mloreman@dcrlp.com
 713-568-5311
 Houston, TX
 Sectors: E&P

Preferred Deal Size: \$75MM-\$400MM

#### Donovan Ventures LLC (A, P)



John W. Donovan Jr.
 Founder
 jwd@dv-llc.com
 713-812-9887
 Houston, TX
 Sectors: E&P,

midstream, OFS, tech, green

Preferred Deal Size: PE Up to \$25MM; Advisory \$50MM-\$500MM College/University: University of Texas at Austin

#### **Drillcore Energy Partners (P)**



► Evan Turner Founder, Managing Partner Evan.turner@ drillcorePartners.com 203-822-3024

New York, NY Sectors: E&P, midstream, OFS/OEM Preferred Deal Size: \$25MM-\$250MM+

## E

#### **Edge Natural Resources (P)**

Roy Aneed
 Co-Founder, CEO
 info@edgenr.com
 469-331-0123 x236
 Dallas, TX
 Sectors: E&P, OFS

Preferred Deal Size: \$25MM-\$75MM College/University: The Wharton School, University of Pennsylvania

#### EIV Capital LLC (P)



Greg Davis
 info@eivcapital.com
 713-401-9938
 Houston, TX
 Sectors: Midstream,
 downstream

Preferred Deal Size: \$20MM-\$100MM College/University: University of Texas at Austin

#### EnCap Flatrock Midstream (P)



Bill Waldrip
 Managing Partner,
 Founder
 bw@efmidstream.com
 210-494-6777
 San Antonio, TX

Sectors: Midstream College/University: Louisiana Tech University

#### EnCap Investments LP (P)



Kyle Kafka
 Partner
 KKafka@
 encapinvestments.com
 713-659-6100
 Houston, TX

**College/University:** University of Texas **Hometown:** Houston, TX

## Energy Capital Partners (M, P)

Pete Labbat
 Managing Partner
 plabbat@ecpartners.com
 973-671-6084
 Summit, NJ
 Sectors: Midstream, downstream, power, green
 Preferred Deal Size: \$25MM-\$1B
 College/University: The Wharton
 School, University of Pennsylvania

#### Energy Capital Solutions LP (A, I)



Russell Weinberg
 Managing Director
 rweinberg@
 nrgcap.com
 214-219-8201
 Dallas, TX

Sectors: Upstream, Midstream, Services, Transition

Preferred Deal Size: \$15MM+ College/University: University of Texas at Austin, Southern Methodist University Hometown: Marshall, TX

#### **Energy Trust Partners (P)**

John Clark
 Managing Partner
 John.clark@energytrustpartners.com
 214-987-6125
 Dallas, TX
 Sectors: Upstream O&G
 Preferred Deal Size: \$25MM-\$100MM
 College/University: Texas Christian
 University
 Hometown: Dallas, TX

#### Enstream Capital (A, I, P)



Daniel Mooney
 Managing Director
 dmooney@ecmtx.com
 214-468-0900
 Dallas, TX
 Sectors: Upstream

Preferred Deal Size: \$2MM-\$50MM

#### Entoro Capital LLC (A, I)



James C. Row
 Managing Partner
 jrow@entoro.com
 713-823-2900
 Houston, TX
 Sectors: Upstream,

Midstream, Downstream, Oil Field Services, Renewables

Preferred Deal Size: \$5MM-\$50MM College/University: University of Wyoming, Arizona State University Hometown: Houston, TX

#### Eschelon Advisors (A, P)



► Tom Glanville Managing Partner tsg@eschelonadvisors. com 713-201-7762

Sectors: Upstream, Midstream, Downstream, Energy Transition, Mining,

Private Equity **Preferred Deal Size:** \$10MM-\$100MM **College/University:** University of Virginia, Colorado School of Mines

## Hometown: Darien, CT

#### Evercore (I, P)



Curtis Flood
 Managing Director
 Curtis.Flood@
 Evercore.com
 713-427-5706
 Houston, TX

## Farlie Turner & Co. (I)

F

Erik Rudolph
 Managing Director
 erudolph@farlieturner.com
 954-358-3800
 Fort Lauderdale, FL
 Sectors: OFS, midstream, downstream
 College/University: Benjamin Cardozo
 School of Law

#### Fidelis Infrastructure Partners LP (P)

Gardner Boulmay
 Managing Director
 info@fidelisinfra.com
 832-551-3300
 Houston, TX
 Sectors: Green, tech
 College/University: Tulane University

#### Fifth Third Bank (C)

 Richard Butler
 Corporate Banking Group Head, Energy, Power and Utilities
 Richard.Butler@53.com
 713-401-6101
 Houston, TX
 Sectors: E&P, midstream, downstream, green
 Preferred Deal Size: \$10MM+
 College/University: University of Texas at Austin

#### First Citizens Bank (C)

Sean Murphy
 Managing Director
 sean.murphy@firstcitizens.com
 972-455-1605
 Dallas, TX
 Sectors: E&P, midstream, ABL
 Preferred Deal Size: Up to \$50MM

#### First Horizon (C)



 Bryan Chapman Market President,
 Energy Lending
 bryan.chapman@
 firsthorizon.com
 713-624-7731

Houston, TX

Sectors: Upstream, Midstream Preferred Deal Size: \$10MM-\$50MM College/University: Louisiana Tech University

Hometown: Sulphur, LA

#### First Reserve (P)



▶ Paul Steen Managing Director paul.steen@ firstreserve.com 713-227-7890 Houston, TX

Preferred Deal Size: \$25MM-\$150MM College/University: Texas A&M University

#### Five Point Capital Partners (P)

Matt Morrow
 Managing Partner
 matt@fivepointcp.com
 713-351-0703
 Houston, TX
 Sectors: Midstream
 College/University: Texas A&M
 University

#### Fulcrum Energy Capital Funds (P)



Brad Morse
 President
 brad@fulcrumef.com
 720-261-1190
 Denver, CO
 Sectors: O&G

Generalist, Upstream Operated **Preferred Deal Size:** \$1MM-\$72MM **College/University:** Washington University in St. Louis, Tulane University **Hometown:** Denver, CO

## DIRECTORY | CAPITAL FORMATION

## G

#### GEC (P)



Jonathan B.
 Fairbanks
 Managing Partner
 info@geclp.com
 713-993-7370
 Houston, TX

Sectors: OFS, tech, green Preferred Deal Size: \$10MM+ College/University: Deninson University

#### **Global Infrastructure Partners (P)**

Jim Cleary
 Managing Director
 Jim.cleary@global-infra.com
 212-315-8100
 New York, NY
 Sectors: Midstream, power, green

#### Golden Gate Capital (P)

Robert Kirby
 Managing Director
 415-983-2700
 San Francisco, CA
 Sectors: OFS, Tech

#### Goldman Sachs & Co. (I, P)

 Suhail Sikhtian
 Head of Global Natural Resource Group suhail.sikhtian@gs.com
 713-654-8400
 Houston, TX
 College/University: Columbia Business School

#### **Guggenheim Securities (A, I)**



► Joel Foote Senior Managing Director, Energy joel.foote@ guggenheimpartners. com

713-300-1341 Houston, TX Sectors: E&P, midstream, OFS, green College/University: Princeton

## Н

#### Haddington Ventures LLC (P)

J. Chris Jones
 Managing Director
 cjones@hvllc.com
 713-532-7992
 Houston, TX
 Sectors: Midstream
 Preferred Deal Size: \$20MM-\$70MM

#### Height Capital Markets LLC (I)

John Akridge
 CEO
 202-629-0000
 Washington, D.C.
 Sectors: E&P, midstream, downstream, green

#### Houlihan Lokey (A, I)



► J.P. Hanson Managing Director, Head of Oil & Gas Group jphanson@HL.com 832-319-5115

Houston, TX Sectors: E&P, midstream, OFS, downstream College/University: University of

Maryland, Brigham Young University

#### Hunt Energy Enterprises (P)

Victor Liu
 President
 HEE@HuntEnergyEnterprises.com
 214-978-8000
 Dallas, TX
 Sectors: Tech

Ι

#### Intrepid Financial Partners



► Neil Chen Managing Director, Private Capital chen@intrepidfp.com 212-388-5020 New York, NY

**Sectors:** E&P, midstream, downstream, OFS, green

Preferred Deal Size: \$25MM-\$100MM College/University: Princeton University



Adam Miller
 Managing Director,
 Banking & Advisory
 Miller@intrepidfp.com
 832-975-8004
 Houston, TX

**Sectors:** Upstream and Energy Transition

Preferred Deal Size: \$100MM to \$10BN College/University: Washington University in St. Louis

#### **IOG Resources (P)**



George Edwards
 Executive Vice
 President, Business
 Development
 gedwards@
 iogresources.com

214-272-2773 Dallas, TX

Sectors: Upstream Preferred Deal Size: \$25MM-\$250MM College/University: Southern Methodist University

Hometown: Memphis, TN

#### Janney Montgomery Scott LLC (I)



J

David Lau
 Managing Director,
 Equity Capital Markets
 dlau@janney.com
 617-557-2971
 Boston, MA

College/University: Boston College

#### Jefferies (I)



Pete Bowden
 Global Head of Energy
 Investment Banking
 pdowden@jefferies.
 com
 281-774-2138

Houston, TX **College/University:** Harvard University, University of Virginia

#### Jefferson Capital Partners (M, P)

Joseph V. Truhe
 Investment Manager
 jtruhe@jeffcap.com
 985-377-0001
 Mandeville, LA
 Sectors: OFS
 College/University: Yale University

#### Johnson Rice & Co. (I)

► Joshua Cummings Group Head, Energy Investment Banking cummings@jrco.com 504-584-1247 New Orleans, LA College/University: University of Alabama

#### JP Morgan (I, C)



Mike Lister Group Head, Energy & Power Corporate Banking mike.lister@ jpmorgan.com

214-965-2891 Dallas, TX Sectors: E&P, midstream, OFS, downstream, green

#### Juniper Capital (P)

▶ Richard K. Gordon Senior Advisor rgordon@juncap.com 713-335-4715 Houston, TX Preferred Deal Size: \$25MM-\$75MM College/University: Colgate University, **Cornell University** 

## Κ

#### **Kayne Anderson Capital Advisors (P)**



Mark Teshoian Managing Partner mteshoian@ kaynecapital.com 713-493-2005 Houston, TX

Sectors: E&P, midstream, OFS Preferred Deal Size: \$50MM-\$200MM College/University: Texas A&M University

#### Kelso & Company (P)

► Lynn Alexander Partner, Investor Relations 212-350-7707 New York, NY Sectors: E&P, midstream

#### **Kessey Capital Partners LLC (A)**



Scott Kessey Managing Director tpk@kesseycap.com 713-385-8245 San Antonio, TX **Preferred Deal Size:** 

\$50MM-\$150MM

#### KeyBanc Capital Markets (A, I, C)



► Keith Buchanan Managing Director, Head of Oil & Gas Investment Banking keith.buchanan@ key.com

713-221-3970 Houston, TX College/University: University of Texas at Austin, Rice University - Jones Graduate School of Business

#### KKR (P)

► David C. Rockecharlie Member, Head of Energy Real Assets David.rockecharlie@kkr.com 713-343-5142 Houston, TX Sectors: E&P, midstream, power/ renewables College/University: Princeton

L

#### Ladenburg Thalman & Co. (I)

Barry Steiner Managing Director bsteiner@ladenburg.com 561.620.2100 Boca Raton, FL

#### Lime Rock Partners (P)



► Will Franklin Managing Director wf@lrpartners.com 713-292-9500 Houston, TX Sectors: E&P. Minerals.

OFS

Preferred Deal Size: \$20MM-\$100MM College/University: University of Texas, Harvard Business School Hometown: Houston, TX

#### Μ

#### Macquarie Capital (I, C, M)

Chris Rutherford Managing Director, Oil & Gas Chris.Rutherford@macquarie.com 713-651-4200 Houston, TX

#### Magnetar Capital (P)

Adam Daley Co-Head of Energy & Infrastructure 346-241-4930 Houston, TX Sectors: Midstream, E&P, green

#### MC Credit Partners (P)

Ashok Nayyar Managing Director 203-989-9700 Stamford, CT Sectors: E&P

#### Mercer Capital (A)



► Bryce Erickson Senior Vice President ericksonb@ mercercapital.com 214-468-8411 Dallas, TX

Sectors: E&P, minerals/royalties, midstream, OFS

Preferred Deal Size: \$10MM+ College/University: Baylor University

#### MetalMark Capital (P)

Greg Myers Partner 212-823-1948 New York, NY Sectors: E&P, midstream, OFS

#### Mitchell Energy Advisors LLC (A, I)



► Michael W. Mitchell CEO, Senior Managing Partner mmitchell@

469-916-7480 Dallas, TX Sectors: E&P, midstream, OFS

mitchellenergy partners.com

Montrose Lane (P)

Jeremy Arendt
 Managing Partner
 602-373-7477
 Houston, TX
 Sectors: Tech

#### Morgan Stanley (I)

Ryan P. Synnott
 Managing Director
 Ryan.Synnott@morganstanley.com
 713-512-6633
 Houston, TX
 Sectors: E&P

#### Morgan Stanley Energy Partners (P)



► John Moon Head of Morgan Stanley Energy Partners john.moon@ morganstanley.com



#### Mountain Capital Management (P)



Sam Oh
 Founder, President,
 Chief Investment
 Officer
 sam@mountainlp.com
 713-357-9600

Houston, TX

Sectors: E&P Preferred Deal Size: \$50MM-\$500MM College/University: University of Pennsylvania, Yale University Hometown: Greenwich, CT

#### MUFG Union Bank (I, C)

▶ Jamie Conn
 Managing Director, Head of Oil & Gas
 JConn@us.mufg.jp
 713-655-3814
 Houston, TX

## Munich RE Energy Transition Financing Inc. (P)



Chad Mabry
 Head of Origination
 Chad.mabry@mrtl.com
 832-592-0085
 The Woodlands, TX
 Sectors: Energy

Transition

#### NGP Energy Capital Management (P)



Chris Carter
 Managing Partner
 ccarter@
 ngpenergy.com
 972-432-1440
 Dallas, TX

**Sectors:** Midstream, Minerals/Royalties, Energy Transition

Ν

#### NGP Energy Technology Partners (P)



Philip J. Deutch
 Partner, Head of
 Energy Transition
 inquiries@ngpetp.com
 202-536-3920
 Washington, DC

Sectors: OFS, tech, power/renewables College/University: Stanford, Amherst College

#### North Hudson Resource Partners (P)



► Mark Bisso Managing Partner mbisso@ northhudsonrp.com 713-936-6560 Houston, TX

Sectors: Upstream, Midstream College/University: University of Richmond

#### Northland Capital Markets (A, I, M, P)

 Adam B. Connors
 Managing Director, Investment Banking aconnors@northlandcapitalmarkets.com
 949-600-4152
 Newport Beach, CA
 Sectors: E&P, midstream, OFS, OEM, tech, downstream, green

## 0

#### Oaktree Capital (P)

Steve Gudovic
 Managing Director
 713-496-9361
 Houston, TX
 Sectors: E&P, OFS, midstream, power, green

#### OFS Energy Fund (P)

Jerad McMayon
 Co-Founder, Partner
 jmcmayon@ofsfund.com
 832-335-4357
 Houston, TX
 Preferred Deal Size: \$50MM+

#### Oilfield Funding LLC (A, P)

 Eric Mondloch
 CEO
 info@oilfieldfunding.com
 832-441-4454
 Houston, TX
 Sectors: E&P, OFS, midstream, downstream
 Preferred Deal Size: \$2MM-\$50MM

#### **Old Ironsides Energy (P)**

Sean O'Neill Managing Partner soneill@oldironsidesenergy.com 617-366-2033 Waltham, MA

#### **Orion Infrastructure Capital (P)**



Ethan M. Shoemaker
 Investment Partner
 Ethan@oic.com
 816-582-7496
 Houston, TX
 Sectors: Midstream.

Downstream, Services, Transition Preferred Deal Size: \$50MM-\$150MM College/University: Hamilton College Hometown: Houston, TX

#### **Outfitter Energy Capital (P)**



► George McCormick Managing Partner gmccormick@ outfitterenergy.com 281-402-8185 Houston, TX

Sectors: Upstream College/University: Vanderbilt University, University of Texas

Ρ

#### Parkman Whaling LLC (A, I)

Jim Parkman
 Co-Founder
 info@parkmanwhaling.com
 713-333-8400
 Houston, TX

#### Pearl Energy Investments (P)



► Billy Quinn Managing Partner bquinn@ pearl-energy.com 214-308-5273 Dallas, TX

#### Pegasus Bank (C)



Mynan Feldman Executive Vice President, Energy mfeldman@ pegasus.bank 214-353-3070

Dallas, TX

Sectors: Upstream, Midstream Preferred Deal Size: \$10MM-\$30MM College/University: University of Texas, Southern Methodist University Hometown: Harlingen, TX

#### **Pelican Energy Partners (P)**



Mike Scott
 Managing Partner
 mscott@pep-lp.com
 713-559-7112
 Houston, TX
 Sectors: Energy

Equipment and Services, Nuclear and Oilfield

Preferred Deal Size: \$20MM-\$50MM College/University: Brigham Young University, Harvard

#### Peters & Co. Ltd. (I)

Christopher Potter
 Chairman, CEO
 cpotter@petersco.com
 403-261-2206
 Calgary, Alberta

#### Petrie Partners (A, I)



Co-Founder andy@petrie.com 303-953-6768 Denver, CO Sectors: Upstream,

Andrew Rapp

Midstream, Downstream, Energy Transition **Preferred Deal Size:** Financing: \$10MM-\$1B M&A: \$100MM-\$100B **College/University:** Rice University **Hometown:** Luverne, MN

#### PetroCap LLC (P)



► David Hopson Partner dhopson@ petrocap.com 214-871-7967 Dallas. TX

Sectors: Lower 48

Preferred Deal Size: \$25MM-\$75MM College/University: University of Texas Hometown: Dallas, TX

#### Pickering Energy Partners (A, P)



Dan Pickering
 Chief Investment
 Officer
 dpickering@
 pickeringenergy
 partners.com

713-804-7575 Houston, TX **Sectors:** E&P, green

#### **Pine Brook Partners (P)**



 Rich Aube
 Managing Partner raube@
 pinebrookpartners.
 com
 832-924-9950

Houston, TX Sectors: E&P, midstream, OFS College/University: Dartmouth College

#### **PinHigh Capital Partners (P)**

Charlie Thompson
 Partner
 charlie@pinhighcap.com
 713-457-2101
 Houston, TX
 Sectors: E&P, OFS/OEM, downstream
 Preferred Deal Size: \$1MM-\$10MM

#### **Piper Sandler**

Robert Urquhart
 Managing Director
 robert.urquhart@psc.com
 713-546-7329
 Houston, TX
 Sectors: Energy & Power Upstream
 College/University: Princeton
 University
 Hometown: Houston, TX

#### Platte River Equity (P)

Peter Calamari
 Managing Director
 info@platteriverequity.com
 303-292-7300
 Denver, CO
 Sectors: E&P, OFS, Midstream
 Preferred Deal Size: \$25MM-\$100MM

#### Post Oak Energy Capital (P)



Clint Wetmore
 Managing Director,
 Founding Partner
 wetmore@
 postoakenergy.com
 713-554-9404

Houston, TX Sectors: E&P, midstream, OFS

#### PPHB LP (A, I, P)



Joe Hoepfl
 Co-Founder, Partner
 jhoepfl@pphb.com
 713-580-2720
 Houston, TX
 Sectors: OFS, OEM,

College/University: Texas A&M University

#### **Production Lending (P)**



▶ Ryan Childs
 Principal
 rw@
 productionlending.
 com
 832-510-8795

Houston, TX Sectors: O&G Preferred Deal Size: \$2MM-\$25MM College/University: University of Texas Hometown: Austin, TX

#### **Prospect Capital Corp. (P)**

 John Barry CEO jbarry@prospectstreet.com 212-448-0702 New York, NY
 Sectors: OFS/OEM

## DIRECTORY | CAPITAL FORMATION

#### **Prudential Private Capital (P)**



Brian N. Thomas
 Executive Managing
 Director, Head of Real
 Assets
 brian.thomas@
 prudential.com

214-720-6242 Dallas, TX

Preferred Deal Size: Senior debt \$10MM-\$300MM; Junior debt/equity: \$10MM-\$50MM

## Q

#### **Quantum Energy Partners (P)**

Eric Nielsen
 Managing Director, Business
 Development
 enielsen@quantumep.com
 713-452-2050
 Houston, TX
 Sectors: E&P, midstream, OFS, power, green
 Preferred Deal Size: \$300MM-\$500MM
 College/University: Rice University - Jones Graduate School of Business

#### **Quintana Energy Partners (P)**

 Corbin J. Robertson Jr.
 Principal croberston@quintanaminerals.com
 713-751-7550
 Houston, TX
 Sectors: E&P, OFS
 Preferred Deal Size: \$10MM-\$125MM
 College/University: University of Texas at Austin

#### R

R.W. Baird & Co. (I, M)
▶ Gregg Byers
Managing Director, Head of Energy Investment Banking

Investment Banking gbyers@rwbaird.com 713-973-3886 Houston, TX **Preferred Deal Size:** \$100MM-\$1B+

#### **RBC Capital Markets (I, C)**

Jim Allred
 Head of U.S. Energy, Corporate Banking
 Jim.allred@rbccm.com
 713-249-6487
 Houston, TX
 College/University: University of Texas at Austin

#### Red Bird Capital Partners, LLC (P)



Hunter Carpenter
 Partner
 hcarpenter@
 redbirdcap.com
 214-238-4004
 Dallas TX

Sectors: Energy Preferred Deal Size: \$50MM-\$250MM College/University: University of Mississippi Hometown: Dallas, TX

#### Regions Bank (A, I, C)



Brian D. Tate Executive Managing Director, Executive Vice President, Head of Energy & Natural Resources Group

Regions Securities LLC brian.tate@regions.com 980-287-2811 Charlotte, NC **Sectors:** Upstream, Midstream, Downstream, LNG, Power & Utilities **Preferred Deal Size:** \$30MM-\$1B+

#### Rice Investment Group (P)



Daniel Rice
 Partner
 Info@RiceInvestment
 Group.com
 Carnegie, PA
 Sectors: E&P,

midstream, OFS, tech Preferred Deal Size: \$1MM-\$40MM College/University: Bryant University

#### Ridgemont Equity Partners (P)

John Shimp
 Partner
 Jshimp@ridgemontep.com
 704-944-0914
 Charlotte, NC
 Sectors: E&P, midstream, green
 Preferred Deal Size: \$25MM-\$125MM
 College/University: Duke Fuqua School of Business

#### **River Capital Partners (A, P)**



 Samuel P. McNeil Jr. smcneil@ rc-advisors.com
 512-814-7411
 Sectors: E&P, OFS, midstream,

downstream, tech

Preferred Deal Size: \$10MM-\$200MM College/University: Virginia Tech -Pamplin College of Business

#### **Riverstone Holdings LLC (P)**

Robert Tichio
 Partner
 robert@riverstonellc.com
 212-271-2935
 New York, NY
 Sectors: E&P, midstream, OFS, power, green
 College/University: Dartmouth College, Harvard Business School

#### **Rivington Holdings LLC (A, P)**

Christopher R. Wagner
 Managing Partner
 cwagner@rivingtoncap.com
 713-750-0900
 Houston, TX
 Sectors: E&P, midstream
 Preferred Deal Size: \$50MM-150MM
 College/University: University of Texas at Austin

#### Rock Hill Capital (P)

Jeffery S. Christman
 Operating Partner
 inquiries@rockhillcap.com
 713-715-7510
 Houston, TX
 Sectors: OFS

#### **Roth Capital Partners (I)**



 Alexander Montano Managing Director, Head of Investment Banking amontano@roth.com
 949-720-5770

Newport Beach, CA Sectors: E&P, OFS, LNG, Specialty Chemical, Energy Infrastructure Preferred Deal Size: \$25MM-\$500MM College/University: University of Southern California Hometown: Newport Beach, CA

S

#### Sage Road Capital (P)



► Josh L. Batchelor Managing Partner, Co-Founder info@sagerc.com 713-364-1400 Houston, TX

Sectors: E&P

Preferred Deal Size: \$20MM-\$50MM College/University: Northwestern University

## Sand River Capital Advisors LLC (A, M, P)



► Jason Whitt Managing Director jason.whitt@ sandriver.com 212-738-9519 New York, NY

Sectors: E&P, OFS Preferred Deal Size: \$10MM-\$250MM

#### SCF Partners (P)



Andrew L. Waite Managing Partner awaite@ scfpartners.com 713-227-7888 Houston, TX

Sectors: OFS, tech

#### Scotiabank (A, I, C)

► Joe Lattanzi Co-Head Energy, U.S., Corporate Banking joe.lattanzi@scotiabank.com 713-759-3435 Houston, TX Rick Moore
 Head, U.S. Energy
 832-476-6401
 Houston, TX
 College/University: Harvard Business
 School

#### Seaport Global Securities LLC (I)



Michael Bodino
 Managing Director
 mbodino@
 seaportglobal.com
 817-771-5686
 Dallas. TX

**Sectors:** Traditional and Non-Traditional Energy

Preferred Deal Size: \$50MM-\$500MM College/University: Lousiana State University, Texas Christian University Hometown: Dallas, TX

#### Silverstone Energy Partners LLC (P)

Marshall Lynn Bass
 Managing Director
 Lynn.bass@silverstone-ep.com
 713-516-2717
 Houston, TX
 Sectors: Upstream, Midstream
 Preferred Deal Size: \$5MM-\$200MM
 College/University: Purdue, Rice
 University
 Hometown: West Lafayette, IN

#### Simmons Energy (I)



► Doug Reynolds Managing Director Doug.Reynolds@ simmonspsc.com 713-546-7224 Houston, TX

#### Sectors: Upstream College/University: Colgate University



Spencer Rippstein
 Co-Head of Energy
 Investment Banking,
 Midstream/
 Downstream/
 Renewables

spencer.w.rippstein@simmonspsc.com 713-546-7326 Houston, TX **Sectors:** Midstream, downstream

#### Sole Source Capital (P)

David Fredston
 Managing Partner
 info@solesourcecapital.com
 310-929-2450
 Santa Monica, CA
 Sectors: E&P, OFS
 Preferred Deal Size: \$50MM-\$300MM
 College/University: Bates College

#### Stephens Group LLC (I, P)



Allie Laborde
 Principal, Business
 Development
 alaborde@
 stephensgroup.com
 501-320-0595

Little Rock, AR

College/University: University of Kansas

#### Stephens Inc. (I)



Keith Behrens Managing Director, Head of Energy keith.behrens@ stephens.com 214-258-2762

Dallas, TX Sectors: Upstream Preferred Deal Size: \$50MM+ College/University: University of Texas at Austin Hometown: San Antonio, TX

#### Stifel GMP Toronto (I)



Harris Fricker
 President
 416-367-8600
 Toronto, ON
 College/University:
 Oxford University

#### Stifel Nicolaus & Co.

 Sameer Parasnis
 Managing Director, Energy & Natural Resources
 sameer.parasnis@stifel.com
 713-237-4538
 Houston, TX
 Sectors: E&P, downstream, green
 Preferred Deal Size: \$50MM+
 College/University: London Business
 School, Southern Methodist University,

Institute of Chemical Technology

46 CF

#### **Stonepeak Infrastructure Partners (P)**



Jack Howell
 Senior Managing
 Director
 howell@
 stonepeakpartners.com
 713-345-1331

Houston, TX

Sectors: Midstream, power/renewables College/University: University of Texas at Austin

#### **Stronghold Resource Partners (P)**

Ryan Turner
 Managing Partner
 Ryan.turner@srp-ok.com
 405-446-8318
 Dallas, TX

Preferred Deal Size: \$2MM-\$80MM College/University: Duke University

Т

#### **Tailwater Capital (P)**



► Ed Herring Co-Founder, Managing Partner eherring@ tailwatercapital.com 214-269-1183

Dallas, TX

Sectors: Upstream, midstream, green Preferred Deal Size: \$50MM-\$200MM College/University: Harvard Business School

#### **Talara Capital Management (P)**



David Zusman Managing Partner privatedeals@ talaracapital.com 713-437-3450 Montclair, NJ

Sectors: E&P, tech, green Preferred Deal Size: Up to \$200MM College/University: University of Virginia

#### Texas Capital Bank (I, C)

Grant Leigh
 Executive Vice President, Energy
 Banking Group
 grant.leigh@texascapitalbank.com
 214-932-6840
 Dallas, TX
 Sectors: E&P, midstream
 Preferred Deal Size: \$10MM-\$1B
 College/University: Baylor University

#### The Energy & Minerals Group (P)

Alexandra Holzer
 aholzer@emgtx.com
 713-579-5029
 Houston, TX
 Sectors: E&P, midstream
 Preferred Deal Size: \$150MM-\$1B
 College/University: Georgetown
 University, INSEAD

#### Trace Capital Management (P)



► Jordan Marye Managing Partner Jordan.marye@ tracecapital.com 713-217-2722 Houston, TX

Sectors: E&P, midstream Preferred Deal Size: \$50MM-\$300MM College/University: Louisiana State

#### **Trilantic Capital Management LP (P)**



University

► Glenn Jacobson Partner gjacobson@ trilantic.com 212-607-8420 New York, NY

Sectors: E&P, midstream, tech, Green College/University: Dartmouth College

#### **Truist Securities (A, I)**

Jim Warren
 Managing Director
 Jim.warren@truistsecurities.com
 713-247-7602
 Houston, TX
 Sectors: E&P, midstream, power/utilities

#### Tudor, Pickering, Holt & Co. (I)

Travis Nichols
 Partner, Head of Upstream Investment
 Banking
 tnichols@TPHco.com
 713-333-7100
 Houston, TX
 College/University: Pennsylvania State

University, The Wharton School at the University of Pennsylvania

#### U-V

U.S. Capital Advisors LLC (I) ► Barry Guinn Senior Managing Director bguinn@uscallc.com 713-366-0534 Houston, TX Sectors: Upstream, Midstream, Energy Transition Preferred Deal Size: Upstream, Midstream: Preferred: \$100MM+, Range: \$50MM-\$500MM+

Energy Transition: Preferred: \$25MM+, Range: \$10MM-\$250MM+

#### Bill Hurt

Head of investment Banking bhurt@uscallc.com 713-366-0584 Houston, TX **Sectors:** Upstream, Midstream, Energy Transition **Preferred Deal Size:** Upstream, **Midstream:** Preferred: \$100MM+, Range: \$50MM-\$500MM+ Energy Transition: Preferred: \$25MM+, Range: \$10MM-\$250MM+

David King
 Managing Partner
 dking@uscallc.com
 713-366-0530
 Houston, TX
 Sectors: Upstream, Midstream, Energy
 Transition
 Preferred Deal Size: Upstream,
 Midstream: Preferred: \$100MM+, Range:
 \$50MM-\$500MM+
 Energy Transition: Preferred: \$25MM+,
 Range: \$10MM-\$250MM+
 College/University: University of Texas at Austin

Hometown: Corpus Christi, TX

Alex Pedraza
 Associate
 apedraza@uscallc.com
 713-366-0545
 Houston, TX
 Sectors: Upstream, Midstream, Energy
 Transition
 Preferred Deal Size: Upstream,
 Midstream: Preferred: \$100MM+, Range:
 \$50MM-\$500MM+
 Energy Transition: Preferred: \$25MM+,
 Range: \$10MM-\$250MM+

▶ leff Sease **Executive Director** jsease@uscallc.com 713-343-0649 Houston, TX Sectors: Upstream, Midstream, Energy Transition Preferred Deal Size: Upstream, Midstream: Preferred: \$100MM+, Range: \$50MM-\$500MM+ Energy Transition: Preferred: \$25MM+, Range: \$10MM-\$250MM+

#### **UBS Investment Bank (I)**



Stephen Perich Managing Director & Head of Energy, Americas Stephen.perich@ubs. com

O: 713-331-4695 / M: 832-289-0219 Houston, TX

#### **Vortus Investment Advisors (P)**



▶ Brian C. Crumley Managing Partner, Co-Founder bcrumley@vortus.com 817-945-2400 Fort Worth, TX

Sectors: Upstream Private Equity Preferred Deal Size: \$25-100MM College/University: Princeton University, Stanford University Hometown: Fort Worth, TX

#### W

#### Waterous Energy Fund (P)

David Roosth Managing Director david.roosth@waterous.com 281-822-5680 Houston, TX Sectors: E&P, midstream, downstream Preferred Deal Size: \$200MM-\$400MM College/University: Yale University

#### Waveland Energy Partners LLC (P)

Irvine, CA

CFO mareer@ wavelandgroup.com 949-706-5000 x101 / 866-928-3526

Michael J. Greer

Sectors: Upstream, Non-OP Williston Basin, ND

Preferred Deal Size: \$1MM-\$25MM College/University: San Diego State Hometown: Northridge, CA

#### Wells Fargo Securities LLC (A, I, C)



Sectors: E&P

► Jeff Carmichael Managing Director jeff.carmichael@ wellsfargo.com 713-346-2708 Houston, TX

College/University: University of Texas at Austin

► Chad Clark Managing Director chad.m.clark@wellsfargo.com 214-397-1003 Sectors: Midstream, downstream



Art Krasny Managing Director krasny@ wellsfargo.com 713-346-2728 Houston, TX

Sectors: E&P



► Scott Warrender Managing Director, Head of Energy & Power scott.warrender@ wellsfargo.com

713-346-2823 Houston, TX Sectors: E&P, midstream, OFS, downstream, power/utilities College/University: Fairfield University

#### West Texas National Bank (C)



► Frank Stowers Executive Vice President Energy Lending fstowers@wtnb.com 432-685-6500 x9809

Midland, TX Sectors: Upstream, midstream Preferred Deal Size: Up to \$20MM College/University: Southwestern University

Hometown: Pampa, TX

#### White Deer Energy (P)



► Joe Bob Edwards Managing Partner jedwards@ whitedeerenergy.com 713-581-6900 Houston, TX

Sectors: Green

Preferred Deal Size: \$50MM-\$150MM **College/University:** University of Texas at Austin

#### Wilcox Investment Bankers (I)



► Jason Wilcox Managing Director jason@ wilcoxinvestment bankers.com 972-691-2080

Coppell, TX

Sectors: Oilfield/Upstream Services, midstream and downstream, distribution, manufacturing

Preferred Deal Size: \$20MM-\$150MM College/University: Texas A&M University, The Wharton School at the University of Pennsylvania

## XYZ

#### Yorktown Partners LLC (P)



▶ Peter Leidel Partner pleidel@ yorktownenergy.com 212-515-2113 New York, NY

Sectors: Upstream, midstream Preferred Deal Size: \$25MM-\$200MM College/University: The Wharton School at the University of Pennsylvania

College/University: University of Texas at Austin

# Wright & Company, Inc.

Petroleum Consultants



Wright Energy Advisors

Wright Analytics Group

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## 2022 FIRM ACCOMPLISHMENTS



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## CONTACTS



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P Hanson



Michael Roberts MRoberts@HL.com



Managing Director Daniel.East@HL.com